



2005
annual
report



“
You must be the change
you wish to see in the world.

”

— Gandhi

Be the change.



HEROES, NOT VICTIMS

In a year of unprecedented disasters, the amazing resilience of people the world over has been a triumph we can all celebrate. Although millions of people are caught in intolerable situations, in the midst of it all, they find the courage to survive, overcome and rebuild.

For every image of destruction and despair, there are thousands of stories of inspiration. In this year's report, we give voice to some of these remarkable individuals, from Indonesians recovering from the Indian Ocean tsunami to Americans rebuilding after Hurricane Katrina.

Helping individuals and communities fulfill their promise and pursue their dreams is central to all that we do at Mercy Corps. We are inspired, each day, by the quiet resolve that enables people to overcome incredible obstacles to make sure their children have enough food, a place to sleep, and a school to attend. The needs are simple, but obtaining them in the wake of disasters is a complex and arduous process.

The road to recovery takes years, not months. With your support, Mercy Corps helped nearly 10 million people begin the journey in 2005. This is their story.

OUR MISSION

Mercy Corps exists to alleviate suffering, poverty and oppression by helping people build secure, productive and just communities.

OUR CORE VALUES

- We believe in the intrinsic value and dignity of human life.
- We are awed by human resilience, and believe in the ability of all people to thrive, not just exist.
- Our spiritual and humanitarian values compel us to act.
- We believe that all people have the right to live in peaceful communities and participate fully in the decisions that affect their lives.
- We believe that human imagination and energy can inspire innovative solutions to any problem, no matter how intractable.
- We believe that it is our duty to be effective stewards of the financial resources entrusted to us.

WHO WE HELP

All over the world, millions of innocent people are caught up in intolerable situations. But they are not today's victims; they are tomorrow's heroes, who have the power to transform their own communities. Mercy Corps works in the world's most difficult conflicts and disasters to unleash the potential of people who can win against impossible odds.

HOW WE WORK

In our 25 years of experience, Mercy Corps has learned that communities recovering from war or social upheaval must be the agents of their own transformation for change to endure. Making this happen requires communities, government and businesses to solve problems in a spirit of accountability and full participation. Ultimately, secure, productive and just communities arise only when all three sectors work together as three legs of a stable stool.

WHAT WE DO

- Emergency Relief
- Economic Development
- Civil Society Initiatives

OUR SUCCESS IS

Empowered communities standing on their own, living with dignity, within 10 years.

Cover: Women in Banda Aceh, Indonesia, gather for prayers at the Grand Mosque three weeks after the Indian Ocean tsunami devastated their city.

A LETTER FROM THE LEADERSHIP TEAM

Dear Friends,

There is no question that 2005 will be remembered as a year of disasters.

As the new year dawned, millions of people in India, Indonesia and Sri Lanka were struggling for survival and searching for loved ones following the massive Indian Ocean tsunami. By late spring, there were urgent calls for humanitarian aid to Niger, where drought, locusts, and mismanagement were conspiring to starve millions of people.



By Labor Day, three-quarters of New Orleans was flooded when Hurricane Katrina — the most devastating storm in American history — forced hundreds of thousands of people on the Gulf Coast to flee.

As fall arrived, Guatemala saw serious flooding and mudslides due to Hurricane Stan. On the other side of the planet, mountain villages in Pakistan, India, and Kashmir were rocked by a catastrophic 7.6 magnitude earthquake. By the time 2005 came to a close, an estimated 3 million people in northern Pakistan and Kashmir were homeless, heading into the harsh Himalayan winter.

Thankfully, 2005's incalculable pain was accompanied by infinite promise. Former US President Bill Clinton, the United Nations envoy for tsunami recovery, challenged the world to "build back better," noting that the tragedy presented us all with an opportunity to address chronic problems in the tsunami affected regions.

That phrase — build back better — captures the spirit of Mercy Corps' approach to the challenges of 2005. The year's disasters exposed grinding poverty, community disengagement, long-simmering conflict, inadequate planning, and unequal access to resources. These disasters, awful as they were, laid bare these obstacles to more secure, productive, and just communities and gave us the opportunity to remove them.

The survivors of the 2005 disasters are heroes, not victims. Throughout the year, people demonstrated that they could beat near impossible odds. With technical and financial support from groups like Mercy Corps, the heroes of the 2005 disasters are proving once again that people are the best agents of their own recovery.

The Indonesian fishermen who pooled their resources to get a fleet back in the water. The Pakistan villagers who salvaged building materials to construct temporary but durable winter shelters. The New Orleans jazz man who brought together young people to preserve their unique Big Easy culture.

These are our heroes. These are our partners. These are ordinary people answering Gandhi's extraordinary call that we be the change we wish to see in the world. And they are the central characters in this year's annual report.

There was another bright side to the disasters of 2005. At a time of sharp political divides and tension within the global community, these disasters sparked an unprecedented outpouring of generosity and an acknowledgement that compassion does not stop at national borders.

Many thousands of supporters — individuals, corporations, foundations, government agencies, and faith communities — gave their money, their time, and their words of encouragement this year, allowing Mercy Corps to invest in heroes and change lives. Rock bands, schoolchildren, celebrity chefs, Boy Scouts, corporate CEOs and front-line employees — people from every walk of life stepped up to the plate and made enormous contributions to our shared mission.

Thanks to the generosity of our supporters and the dedication of our worldwide team, Mercy Corps provided more assistance to more people than at any time in our 25-year history. In all, we reached nearly 10 million people in 42 countries with nearly \$185 million in assistance. We responded not just to the year's high-profile disasters, but also to what we call the "silent tsunamis," the slow-burning crises like HIV/AIDS, dirty water, and food insecurity that claim millions of lives every year. Our core commitments to building civil society and promoting economic development were strengthened, not strained, by the year's emergency demands.

Amid this year of tragedies, our Mercy Corps family suffered its own great loss. Ells Culver, one of our co-founders, passed away in August 2005. Ells played a central role in building Mercy Corps into a vibrant force for social change. Along his amazing journey, he touched countless lives around the world and inspired so many people to take up the banner of humanitarian action and global engagement. Ells will be dearly missed. But his legacy of idealism, grace and resolve will guide us as long as Mercy Corps exists.

Sincerely,

Daniel W. O'Neill
Founder

Nancy Lindborg
President

Neal L. Keny-Guyer
Chief Executive Officer

The year that began on December 26, 2004, has been like no other. Disasters around the world — beginning with the Indian Ocean tsunami — showed us the power of nature and the fragility of human life. But in the wake of each crisis, we witnessed something even more powerful: the willingness of people around the world to come together to help those in need.

The tsunami was followed by a food crisis in Niger, hurricanes Katrina, Rita and Stan, ongoing ethnic conflict in Sudan and an earthquake in Pakistan. When the year finally ended, millions remained in need of assistance. Mercy Corps responded to each new crisis, working first to save lives and then to rebuild communities. And at each new turn, our donors provided record-breaking levels of assistance, defying media speculations of donor fatigue.

Today, so much remains to be done, and the most powerful ideas for recovery are coming from the survivors themselves. Our role now is to listen, empower, help remove obstacles, and stand with them as partners.





The massive earthquake that hit northern Pakistan and India on October 8, 2005 instantly reduced villages to rubble, claimed at least 73,000 lives and displaced more than 3.3 million people. Mercy Corps responded immediately to families' needs in remote mountainous areas, addressing health, food, water, and shelter concerns. Today, we remain in earthquake-affected areas, supporting determined survivors as they rebuild their communities and reclaim their lives.



In late August 2005, Hurricane Katrina wrought havoc across an area of coastal North America the size of Great Britain, destroying tens of thousands of homes and forcing hundreds of thousands of people to evacuate. Within days, a veteran team of Mercy Corps emergency workers was dispatched to assist displaced families across the Gulf Coast. Today, we're lending a hand as communities lay the foundations for a stronger future while helping children cope with the emotional wake of the hurricane's aftermath.



The Indian Ocean tsunami ravaged an entire region in December 2004, taking more than 270,000 lives and leaving millions homeless. Mercy Corps' largest, most comprehensive emergency response ever has assisted more than one million people in devastated areas of India, Indonesia and Sri Lanka. Today, schools have reopened, homes have been rebuilt, economies have rebounded, and rice is growing in fields once covered by sea water.



Never, never,
never give up.

— Winston Churchill

“Jabori was completely neglected in the initial emergency response until Mercy Corps arrived... They will forever have my respect.”

— Dr. Ali Khan

In his words...



Dr. Ali Khan was visiting his parents in Mansehra, Pakistan, when the earthquake struck. Dr. Kahn immediately organized a team of doctors and nurses to offer help to the injured in the remote village of Jabori. This is his story.

I will never forget that morning. When the earthquake struck, the earth shook to its core. After it ended we were thankful to be alive. But I knew others would need help. I organized a group of doctors and nurses and we headed towards the epicenter of the quake.

In each village we came to, we gave medical emergency care

to the survivors. I have worked as a doctor for more than a decade, but nothing could have prepared me for what we saw. At one hospital, there were patients everywhere — packed in the corridors, lying in the front yard, all injured and crying. We did what we could to help.

It was worse the further into the valley we went — thousands of people injured and stranded. We had to carry all our supplies, as all the roads had been wiped out or blocked. The only way in was on foot.

After two days of walking, we reached Jabori. The need there was overwhelming. We worked non-stop, treating those with the severest wounds. But we knew we badly needed more medical supplies, and more personnel.

One of the doctors on our team knew someone at Mercy Corps, so she called to ask for help. The next day, a team of

Mercy Corps doctors arrived with medical supplies. All of us then worked round the clock — none of us slept or ate for more than 48 hours. Mercy Corps was there, always with more staff and medicines, keeping us going.

Jabori was completely neglected in the initial emergency response until Mercy Corps arrived. They work for the good of humanity, not for the sake of publicity. After working with Mercy Corps, they will forever have my respect.

Postscript: Mercy Corps offered Dr. Ali Kahn a full-time position with our emergency medical response team in Mansehra. After careful consideration, Dr. Kahn declined the offer, but asked that he be reconsidered for the position after he completes an additional degree in public health. “I am writing my thesis on the Pakistan earthquake and the ensuing emergency response,” he says. “Next time, we need to be far better prepared. But after I receive my degree, I want to work with Mercy Corps.”

An earthquake destroys villages in the remote mountains of Pakistan. A hurricane engulfs a historic city in the United States. A wave of water vanquishes communities in southeast Asia. Famine slowly ends lives in Niger.

Emergencies can happen within the blink of an eye or they can develop over many months. They can wreak havoc on rural communities and they can impact millions living in major cities.

UNLEASHING HUMAN COURAGE

No two disasters are the same and neither are the needs they create. Over the many years that Mercy Corps has responded to emergencies around the world, we have witnessed one common trait — the amazing resilience of ordinary people overcoming extraordinary tragedy.

We believe that people who survive emergencies are the best agents of their own recovery. From the earliest stages, we help families meet their immediate needs — food, water, shelter, medicine — while collaborating with communities to rebuild their economic livelihoods.

By providing emergency relief in tandem with economic development and community empowerment programs, Mercy Corps helps create lasting recovery plans that strengthen participants and exceed in vision and hope what disaster may have wrought in suffering and catastrophe.

We have seen yesterday's survivors become today's leaders. We have witnessed remarkable acts of courage under unimaginable conditions. And we know that with the right assistance, people can rebuild their lives and begin to dream again.

VOICES OF HOPE AND COURAGE



"After the 2004 tsunami destroyed my shop, I was unable to re-open until October 2005. But now, the women I employ, their families, the surf shops in Arugam Bay who stock our products — so many people earn their livelihood from this one business. We are all together in our appreciation for the support Mercy Corps gave us."

S. Ramesh
SRI LANKA



"I supervise Hassa Hissa displacement camp's Child-Friendly Space. I love kids, and want to nurture them. When these children arrived, they were confused and scared. But it's been amazing to see the change in their behavior. They are now comfortable with themselves and with each other and are much happier."

Sala Zakaria Ali
DARFUR, SUDAN



"In 2002, Mercy Corps helped fund our new Agrarian Association. So in 2005, we could afford to give a \$500 donation back, from our hearts, to the people of New Orleans. My grandfather told me, it's better to die as an honorable person than live like a selfish one. This is our way of saying thank you."

Sasa Beljic
SERBIA



"My house and job were wiped out by Katrina. Then I was hired by Mercy Corps to be a youth program officer. Kids around here live for music — that's part of their identity and the community's pride. You can bet I'll be part of bringing New Orleans back."

Ken Williams
UNITED STATES

EMERGENCY RELIEF



Not only is
another world
possible, she
is on her way.
On a quiet day,
I can hear her
breathing.

— Arundhati Roy

“I think life must go on . . . I must do something, anything, for everybody . . . If I can help them, I can help myself.”

— Noval Yossa

In his words . . .



Noval Yossa is Indonesian, a resident of Meulaboh, Aceh. He survived the Indian Ocean tsunami, and currently works for Mercy Corps as a Community Mobilizer.

When the tsunami came, I saw it — black water standing like a cobra. I took my motorcycle and packed on my wife, my sister and my mother and drove quicker than the wave. I lost a lot of friends, students, and my house to the tsunami. But I am so lucky — all my loved ones survived.

Before the tsunami, I was a high school English teacher. But after the tsunami, I saw so many

dead. I found that emotionally, my heart was so full of grief that I could not teach anymore.

Still, life must go on. I cannot sit at home and cry. If I can help others, it will give my life meaning. And according to my religion, the tsunami is not the end of the world. Despite everything, I am an optimist.

I began to apply for jobs at humanitarian organizations. Mercy Corps interested me the most because it sounded like a place where I could increase my knowledge and dedicate my life to helping people.

Mercy Corps trained me to be a Community Mobilizer. Now, every day I go to the villages and meet with people. I explain the Cash-for-Work program, and why Mercy Corps feels it is important that people be involved in their own rebuilding. Working for your village — that’s how people feel encouraged to return home.

I think the Achenese are hard workers. Sometimes they talk about the tsunami and their memories. Meeting them makes me understand how important it is for me to help them. I am a bridge between my community and Mercy Corps.

As for me? I have started teaching again — English twice a week. Sometimes when I remember the tsunami, I am sad. Sometimes I am angry. But this is real life. And we cannot sit at home and wait for somebody else to help us. If you have the ability, why not do something hopeful with it?

Postscript: *Since starting work with Mercy Corps, Noval has felt emotionally able to begin teaching again. He plans to both teach and work for Mercy Corps for the foreseeable future.*

An elderly man sells fish at an outdoor market in Sri Lanka.
A young mother weaves carpets in her home in Honduras.
A married couple operates a small rice farm in rural China.
A herder tends to his livestock on the windswept Mongolian steppe.

In communities around the world, men and women work tirelessly to provide for their families. But millions are only a failed harvest or poor fishing season away from serious hardship. Millions more face an everyday struggle simply to survive.

FOSTERING ENTREPRENEURIAL SPIRIT

Mercy Corps' economic development programs assist individuals and communities to meet their needs both today and tomorrow. We provide loans to expand small businesses and help provide accessibility to marketplaces. We support local industries and work with communities to develop economic resources. In short, we help people build economic resiliency by applying market solutions at all levels to generate jobs, increase incomes, and improve standards of living.

By rapidly implementing Cash-for-Work programs, disbursing microcredit loans, or connecting local banks to aspiring entrepreneurs, we use financial services as a catalyst for economic growth. By fostering long-term development and building independence, we empower people to transform their own lives.

VOICES OF HOPE AND COURAGE



"Mercy Corps and Aldea Global are different from other organizations. We've accomplished our coffee selling goals for two years in a row, which we're very proud of. We've benefited greatly from the training programs and the projects helped us pull ourselves out of poverty — my family and I see the difference."

Birginia Morales
NICARAGUA



"I appreciate the 'push' that Mercy Corps has provided us with our well building project. People can work for themselves, instead of passively receiving a handout. I am now the proprietor of a small water selling business. I have a livelihood that not only sustains my family today, but moves us into the future.

Thank you!
Sa'ad Amosad
ERITREA



"For at least 100 years, my family has tended olive, lemon and nectarine trees on our land. But they cultivated just enough to keep their families alive. I wanted more. Thanks to Mercy Corps' Healthy Basket program, my income has doubled. I know how to better market my products, and can get them to consumers more easily."

Mohammed
LEBANON



"My husband is dead. For years, I had to depend on family for financial support. Finally, I insisted on getting my own job. Mercy Corps supplied the Widows Organization I belong to with sewing machines. With the money I earn from sewing, I support my five kids, plus I've started a small candy shop as well."

Um Jassim
IRAQ

ECONOMIC DEVELOPMENT



No dreamer is
ever too small;
no dream is
ever too big.

— Anonymous

“I thought if I held an elected position, I could help improve the whole educational system in Afghanistan.”

— Bibi Parveen

In her words...



*Just a few days prior to landmark parliamentary elections in Afghanistan, **Bibi Parveen** told us about her campaign strategy and her hopes for the future. Parveen ran for office in the first elections in Afghanistan in more than 35 years.*

I am a teacher and headmistress. I have dedicated my life to working with young people. But as a teacher, I can only reach a small group of students. If I hold an elected position, I can help improve the whole educational system in Afghanistan.

I do not know when I first thought of running for office — the idea grew over time. I knew

that I did not want to join a political party. I wanted to be elected on my own merits. This made raising funds for my campaign extremely difficult. Plus, people did not think a woman had any chance of winning anyway.

So I used personal savings, and donations from friends. Mostly, I used the earnings from my tailoring shop — the business I was able to open with a microfinance loan from Mercy Corps. Without that shop, I would never have had enough money to launch my campaign.

My main goal is to build up the educational system in Afghanistan. Many students are returning here from Pakistan, Iran and elsewhere. They bring energy, optimism and a sense of what is possible. They know how to dream.

But they need certain things we do not yet have, like schools with desks, supplies, and good

teachers. As an elected official, this is where I could help. And with this kind of positive leadership, our young people would be able to affect change that could benefit all of Afghanistan.

Everyone says I am crazy to use our money for a political campaign when I could buy a home. But I feel I am doing the right thing. Someone must stand up for the rights and needs of Afghan children. They are our nation's hope for the future.

Postscript: *In September 2005, Afghans elected the first members of parliament and provincial councils from among nearly 5,800 candidates — including 600 women. Although Bibi Parveen did not win a parliamentary seat, she remains optimistic. “I did not win this time, but many other women did,” she said. “I know I will run again. And next time I will win.”*

Rural farmers settle land disputes peacefully in Guatemala. Communities in Uzbekistan and Kyrgyzstan collaborate on a natural gas project. Men and women take part in wheelchair races in Iraq. Israelis and Palestinians learn to solve conflicts by recognizing mutual interests.

In every community in which Mercy Corps works, courageous individuals break down social, political and economic barriers, creating foundations for lasting peace. Their struggle is not simple, but it is critical for building more secure, productive, and just communities.

FOUNDATIONS FOR PEACE & PROSPERITY

At its core, our work focuses on strengthening and building relations between civic groups, businesses and government. We help marginalized community members gain equal access to opportunities, ensure government leaders are accountable, and encourage peaceful discussions and decisions about local matters. While our responses are always situation-specific, our commitment to building long-term relationships based on trust never wavers.

In regions recovering from years of struggle, we bring together former adversaries to engage in dialogue and cooperative development. When citizen groups, businesses and local governments devise their own collective solutions — in an inclusive and accountable manner — lasting change occurs.

From building schools to repairing roads to constructing water systems, we help empower people to transform their own lives. No longer being needed by those communities is our greatest success.

VOICES OF HOPE AND COURAGE



“Since the coming of Mercy Corps, our community has changed. We used to be so passive. Now there is a lot more energy and enthusiasm to work together. Mercy Corps supported us in our desire to once again work for the common good.”

Harun Prelevic
SERBIA



“Not all conflict is detrimental — it is often a catalyst to make a bad situation better. Thanks to Mercy Corps’ conflict resolution training, I myself now conduct conflict-resolution trainings with youth and local leaders. I help them stop arguing, have productive conversations, find root problems, and prioritize steps to a solution.”

Nargiza
UZBEKISTAN



“As a Mercy Corps program officer, I help train local communities how to solve their disputes before they escalate into violence. It is an ideal program at this stage of my country’s development. Peace means everything. If there is no peace, there is no existence.”

Yewobnesh Dando
ETHIOPIA



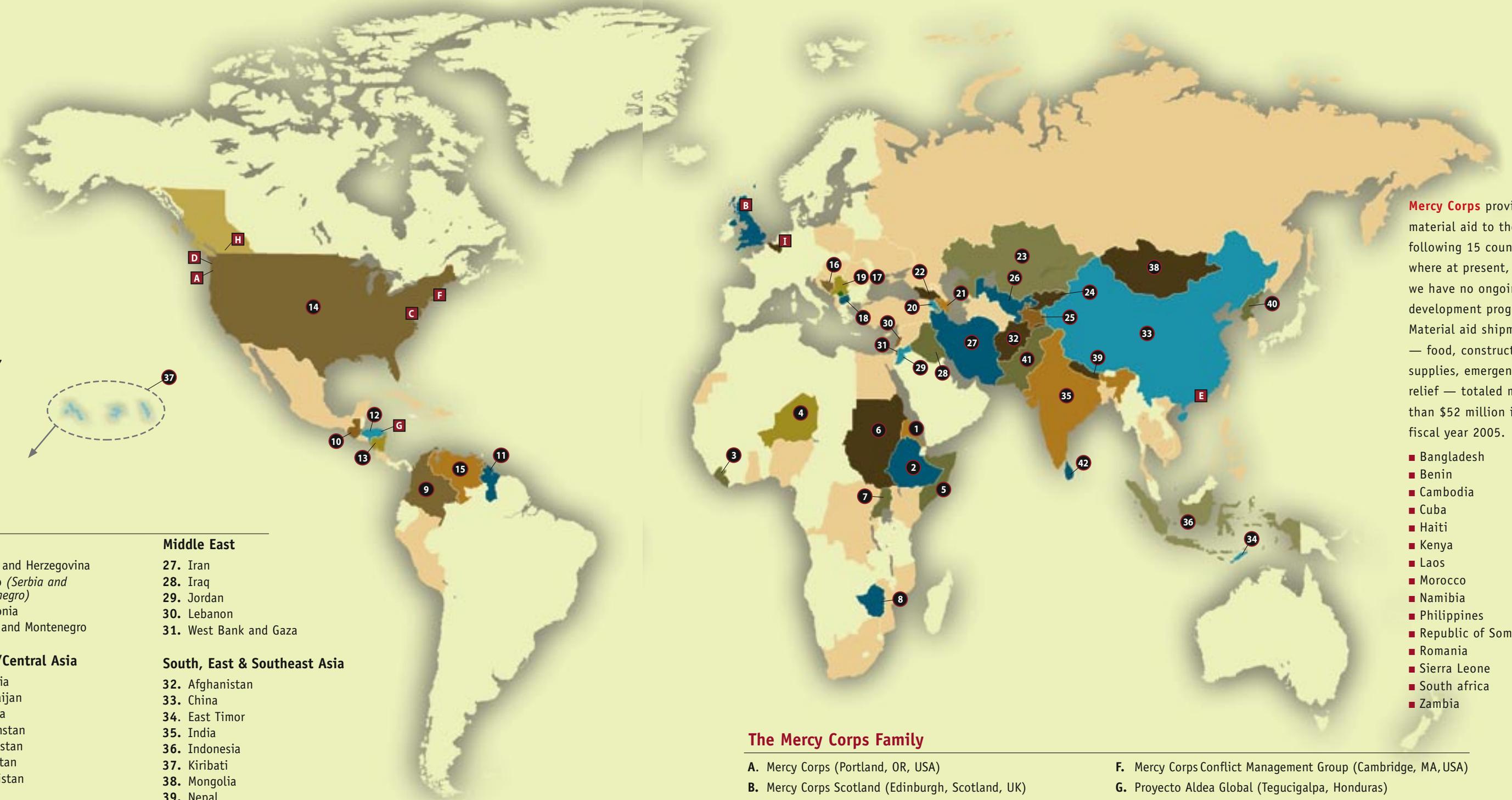
“I am a school principal in my village, and I also lead the local Community Action Group to prioritize community projects. In the last year, we’ve secured regular garbage service and repaired our village’s pedestrian bridge. Now, people here understand they can make something happen if they act. Change is possible.”

Gulnara
KYRGYZSTAN

The World of Mercy Corps

In 2005, the global resources of Mercy Corps and its partners totaled nearly \$185 million — a record. We managed 42 ongoing worldwide programs, assisting nearly 10 million people in need.

This map highlights where we currently work (shown in color), where we have operated in the past (shown in beige), and the location of the partners that form the Mercy Corps family.



Mercy Corps provided material aid to the following 15 countries, where at present, we have no ongoing development programs. Material aid shipments — food, construction supplies, emergency relief — totaled more than \$52 million in fiscal year 2005.

- Bangladesh
- Benin
- Cambodia
- Cuba
- Haiti
- Kenya
- Laos
- Morocco
- Namibia
- Philippines
- Republic of Somaliland
- Romania
- Sierra Leone
- South Africa
- Zambia

Worldwide Programs

Africa

1. Eritrea
2. Ethiopia
3. Liberia
4. Niger
5. Somalia
6. Sudan
7. Uganda
8. Zimbabwe

Americas

9. Colombia
10. Guatemala
11. Guyana
12. Honduras
13. Nicaragua
14. United States
15. Venezuela

Balkans

16. Bosnia and Herzegovina
17. Kosovo (*Serbia and Montenegro*)
18. Macedonia
19. Serbia and Montenegro

Caucasus/Central Asia

20. Armenia
21. Azerbaijan
22. Georgia
23. Kazakhstan
24. Kyrgyzstan
25. Tajikistan
26. Uzbekistan

Middle East

27. Iran
28. Iraq
29. Jordan
30. Lebanon
31. West Bank and Gaza

South, East & Southeast Asia

32. Afghanistan
33. China
34. East Timor
35. India
36. Indonesia
37. Kiribati
38. Mongolia
39. Nepal
40. North Korea
41. Pakistan
42. Sri Lanka

The Mercy Corps Family

- | | |
|--|---|
| <p>A. Mercy Corps (Portland, OR, USA)</p> <p>B. Mercy Corps Scotland (Edinburgh, Scotland, UK)</p> <p>C. Mercy Corps DC and Pax World Service (Washington, DC, USA)</p> <p>D. Mercy Corps Seattle (Seattle, WA, USA)</p> <p>E. Mercy Corps Hong Kong (Hong Kong, China)</p> | <p>F. Mercy Corps Conflict Management Group (Cambridge, MA, USA)</p> <p>G. Proyecto Aldea Global (Tegucigalpa, Honduras)</p> <p>H. Mercy Corps Canada (Penticton, BC, Canada)</p> <p>I. Mercy Corps Belgium (Brussels, Belgium)</p> |
|--|---|



MERCY CORPS PROGRAMS AROUND THE WORLD

In 2005, Mercy Corps touched the lives of nearly 10 million people in 42 countries around the world. Our emergency response programs sustained people living under unimaginably difficult conditions in areas devastated by conflict and natural disasters.

HOPE & OPPORTUNITY

We worked with individuals, communities, governments, and businesses to create jobs, generate incomes, mitigate against conflict, and improve lives through our programs. In both small villages and large cities we partnered with local organizations to address pressing needs and to lay the foundations for lasting peace.

From Afghanistan to Zimbabwe, we created opportunity and were inspired by hope. The following provides a closer look at our programs around the world.

>>>

MERCY CORPS works in countries on nearly every continent of the globe. But we do not operate alone. Without significant support from key partners, it would be impossible for us to respond quickly and effectively when disasters strike. It would be impossible for us to provide complex and situation-specific long-term development solutions. Our thanks and gratitude go to the following United Nations, US, European, and other government donors.

From the United Nations — the **High Commissioner for Refugees**, **International Children's Emergency Fund**, the **World Bank Group**, and the **World Food Programme**.

From the US — the **Agency for International Development**, its **Office of US Foreign Disaster Assistance**, the **Department of Agriculture**, and the **State Department's Bureau of Population, Refugees and Migration**.

From Europe — the **United Kingdom's Department for International Development** and the **Foreign and Commonwealth Office**, **Development Cooperation Ireland**, the **European Commission**, the **European Community Humanitarian Aid Office**, the **Royal Netherlands Government**, the **Swedish International Development Agency**, and the **Swiss Agency for Development and Cooperation**.

And from around the world — the **Australian Agency for International Development**, **Canadian International Development Agency**, **New Zealand Aid**, and the **Taiwan International Cooperation and Development Fund**.

For 19 years, Mercy Corps has played a vital role in **Afghanistan**. As the country continues to evolve, our goal is to provide economic and social opportunities, with a special emphasis on the inclusion of women. Mercy Corps' Ariana Financial Services Group was one of the first to offer women credit. We now serve nearly 5,000 female and male clients. Our recognized leadership in southern Afghanistan has resulted in improved agriculture productivity, livestock health, and the enhancement of existing markets. And Mercy Corps' programs in northern and eastern Afghanistan vary from natural resource management to basic food security.

Mercy Corps' Child Survival Program in **Azerbaijan** works to strengthen the ability of mothers, caretakers and communities to care for their own health and that of their children. We mobilize neighborhood networks to provide health education that promotes preventive behaviors for children under five and their mothers. Through our Cluster Access to Business Services program, we also help rural poor and women entrepreneurs.



By grouping farmers together, remote villages gain access to previously unavailable veterinary services, enabling them to improve the health of their herds.

Many families from **Bosnia and Herzegovina** are still waiting to return to their pre-war homes.

Mercy Corps helps rebuild homes and reconstruct

infrastructure, as well as helping to create an economic and civic environment that can support family livelihoods. We also continue to serve on the Board of Directors of Partner Microcredit Organization, a now independent financial

institution that was founded by Mercy Corps in 2000. Partner is the largest organization of its kind in Bosnia, serving more than 20,000 active clients.

Mercy Corps' programs in **China** assist the rural poor. Through a partnership with the China Foundation for Poverty Alleviation (CFPA), our programs include microfinance projects, skills training, joint fundraising, and staff exchanges. Mercy Corps and CFPA also share the mutual goal of building strong local Chinese leadership for sustainable community development.

Mercy Corps' work with local partners in **East Timor** — work initially begun by humanitarian organization Just World Partners — introduces youth to the idea of democracy and public participation at this important time in East Timor's development as an independent nation. With local partner Timor Aid, we engage young people in civic education campaigns — increasing awareness of their rights and responsibilities — and support youth organizations to undertake education and advocacy activities.



In **Eritrea**, Mercy Corps assists more than 300,000 Eritreans by supporting local partners and communities to implement programs that build a more secure economic future. In 2005, we increased food security, provided nutrition, hygiene and sanitation education, and helped people create community-based early warning systems for drought.

Mercy Corps works with farmers in **Ethiopia** to support recovery from the 2003 drought and to foster ways to minimize the effects of future crises. We also operate a conflict prevention program that helps

local populations address land disputes and ensuing livelihood issues.

In **Georgia**, Mercy Corps helps communities access social services and provides increased economic opportunities through loans and agricultural assistance. Our school improvement programs also raise the quality of education through infrastructure repair projects.

Mercy Corps programs in **Guatemala** help support peaceful solutions to land conflicts through dispute resolution partners, including the Association of Lawyers for Legal Development. More than 80 cases have been resolved, benefiting 4,500 rural families. With local partner CONGAV, we help strengthen local organizations to provide services to resident populations. And with support from the Jack and Marie Eiting Foundation and others, Mercy Corps continues to mobilize indigenous communities to advocate for their own health care.

Mercy Corps and its partner, Proyecto Aldea Global, work in **Honduras** to reduce domestic violence, protect the environment, and lessen

hunger in rural communities. The PANACAM national park, administered by Mercy Corps, is recognized as the best environmental park center in Honduras, benefiting more than 25,000 people. We also provide maternal/child health care, HIV/AIDS awareness, and microcredit services.

In **India**, in partnership with Tazo Tea, Starbucks and local organization DLR Prerna, Mercy Corps continues to contribute to the Collaboration for Hope and Advancement in India (CHAI) program to improve living conditions in rural tea growing areas of Darjeeling. In 2005, we also partnered with local organizations to assist more than 44,000 survivors of the December 2004 Indian Ocean tsunami through agricultural restoration projects, which helped restore livelihoods for thousands of farmers.

In addition to Mercy Corps' long-established urban nutrition and community development programs, we currently work in 82 villages assisting tsunami survivors in **Indonesia** to return home, rebuild their communities, and establish strong, vibrant economies. Part of the largest relief effort



in Mercy Corps' history, our programs focus on microcredit loans, infrastructure repairs, and social revitalization in the hard hit communities of Aceh and Sumatra provinces.

In 2005, Mercy Corps continued to enhance the skills of Afghan refugees in **Iran** to ensure sustainable livelihoods upon their return to Afghanistan. We trained people in carpentry, masonry, and bicycle and hand-pump repair. Women also received training in tailoring, embroidery, and rug making.

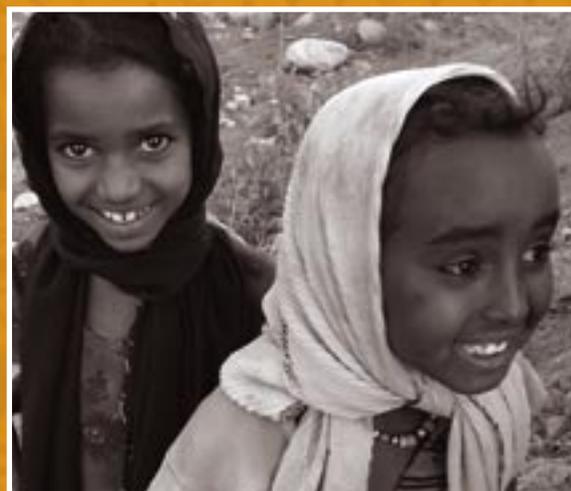
Mercy Corps supports communities in **Iraq** to lay the foundation for an open and democratic society, in particular helping Iraq's youth reach their creative and intellectual potential. We partner with hundreds of Iraqi communities to build schools, health clinics and museums, and help organize cultural and sports events, reviving the country's civic life. In south central Iraq, Mercy Corps has rehabilitated nearly 50 primary and secondary schools, as well as several technical schools.

In **Jordan**, Mercy Corps and the Jordan River Foundation — an organization committed to

empowering Jordanian citizens — improve quality of life through social, economic and cultural programs. In southern Ajlun, Mercy Corps assists in recycling by-products of olive oil into animal fodder and alternative fuel, addressing an environmental hazard while generating jobs and income.

In **Kosovo**, Mercy Corps promotes a tolerant, multi-ethnic civil society by bringing local governments and communities together with small economic grants and infrastructure projects. Citizens and government representatives address their own roles in creating and removing any remaining barriers to return and reintegration for all people displaced by war.

In **Kyrgyzstan**, Mercy Corps is a recognized lending leader for small businesses and women entrepreneurs. With loans as small as \$40, rural proprietors build profitable businesses and provide for their families. In the country's Ferghana Valley region, Mercy Corps brings together multi-ethnic and trans-border communities to plan and implement projects that prevent conflict and promote economic development.



Mercy Corps expands economic opportunities for rural people throughout eastern and southern **Lebanon** by developing historic sites as tourist attractions, protecting the environment from liquid waste contamination, and helping farmers go beyond subsistence agriculture. Our rural development program also helps train hundreds of farmers in pest management techniques and environmentally safe olive oil production.

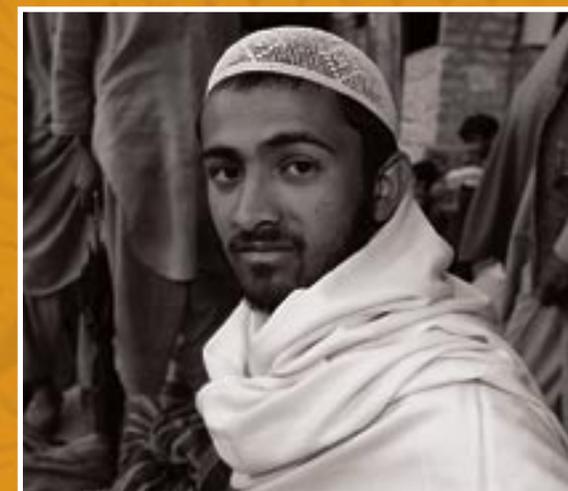
In **Liberia**, Mercy Corps partners with local organizations to bring peace and prosperity to a country recovering from war. By strengthening civic organizations' abilities to participate in peaceful transitions, we help improve the country's social, economic and political environment. Mercy Corps also assists young people whose lives thus far have been defined by conflict and war by offering instruction in leadership training, literacy, work preparation, conflict management, and civic education.

Over the past six years, Mercy Corps has supported the development of rural business in

the Gobi region of **Mongolia**. Our programs help herders create cooperatives, improve agriculture production, and diversify their businesses. Through Mercy Corps' investment in independent microfinance organization XacBank, we also help tens of thousands of Mongolians access community banking services.

In 2005, Mercy Corps began work in **Nepal**, continuing a program with local partner Maiti Nepal (originated by Just World Partners) to address child trafficking. We will also focus on economic development and conflict-sensitive projects, address people's basic livelihood needs, and help develop community resilience for crisis situations.

With local partner Asociación Aldea Global Jinotega and US-based Coffee Bean International (CBI), Mercy Corps' work in **Nicaragua** assists families whose livelihoods have been lost due to slumping global coffee prices. Mercy Corps' Café Aldea™ — a Panache® Collaborative Coffee™ — is the result. CBI donates \$2 from the sale of every pound of Café Aldea™ to community improvements in the villages where the coffee is grown.



More than 3.5 million people — including nearly one million children — in the West African nation of **Niger** are suffering from severe hunger. Devastating locust swarms and months of drought have destroyed farms and made food scarce. Mercy Corps is working with local partners to distribute food to vulnerable families and to train local health workers to identify and treat malnourished children.

Mercy Corps works in **North Korea** with strong support from northwestern US businesses and civic groups. We continue to address humanitarian needs by providing medicine and medical supplies to hospitals, while also working with farms to improve livestock and agricultural techniques. A cornerstone of our program is the promotion of cultural exchanges and understanding between North Koreans and Americans.

Mercy Corps was one of the first organizations to respond to the devastating earthquake in **Pakistan**. While treating almost 3,000 patients each week at mobile medical clinics, we delivered more than 80 tons of food, clothing,

blankets, and shelter materials to thousands of people who lost their homes in the North West Frontier Province and Pakistan-controlled Kashmir. We helped establish a Cash-for-Work shelter program using salvaged building materials. Mercy Corps also works in Baluchistan and Sindh provinces, where we provide clean water and health education, and work with local health care systems to treat tuberculosis.

In **Serbia and Montenegro**, Mercy Corps works in 18 of the poorest, most ethnically mixed municipalities in the southwestern part of the country. Our Community Revitalization through Democratic Action program engages citizen groups with economic development, small and medium business assistance, youth education, and more. To date we've assisted more than 759,000 people.

Mercy Corps helps restore infrastructure and economic livelihoods in eastern **Somalia**, where the 2004 Indian Ocean tsunami devastated approximately 300 miles of coastline. Our Cash-for-Work programs help fishermen rebuild boats and

buy supplies. We are also repairing damaged roads to re-open inland trade routes and enhance food security for coastal residents.

Sri Lanka was one of the countries hit hardest by the 2004 Indian Ocean tsunami. Mercy Corps is rebuilding water and sanitation facilities, supplying schools with materials and sports equipment, and helping revitalize local economies and livelihoods for more than 610,000 people. Because many of the coastal districts suffered from pre-tsunami conflicts, all our programming directly involves the communities themselves.

In **Sudan's Darfur** region — where hundreds of thousands have fled from violence elsewhere — Mercy Corps provides assistance to nearly 106,000 internally displaced Sudanese. In dusty displacement camps, Mercy Corps improves sanitation, provides clean water, distributes relief items, helps women develop skills, and creates schools and safe places for children to play. In **Southern Sudan**, we help more than 151,000 people improve their livelihoods by increasing agricultural



productivity and income, and improving access to markets. Mercy Corps also supports local organizations through training, visit exchanges, and small grants.

In rural **Tajikistan** and the Ferghana Valley, Mercy Corps works to reduce the potential for conflict in 23 border communities by encouraging cooperation across ethnic and country lines, and improving access to water, electricity and natural gas. With local partners IMON (formerly the National Association of Business Women) and BORSHUD, we also provide microcredit and business training to mostly women-led and rural enterprises.

In the **United States**, Mercy Corps is assisting survivors of 2005's Hurricanes Katrina and Rita to rebuild their lives. We provided immediate relief to displaced families, while simultaneously focusing on long-term efforts to help restore livelihoods. In Portland, Oregon, Mercy Corps Northwest helps low-income, minority, women, refugee, and immigrant entrepreneurs start, strengthen and expand small businesses.

In **Uzbekistan**, through a Mercy Corps created microfinance program called Barakot, we reach women in the Ferghana Valley who do not otherwise have access to financial services. We provide this assistance to more than 10,000 low income Uzbek citizens. We also operate community driven conflict prevention programs in cross-border Ferghana Valley villages and towns.

Mercy Corps helps Palestinian communities in **West Bank and Gaza** — especially youth and people with disabilities — to develop an open, democratic, and engaged society. Our work includes connecting teenagers in Gaza with their peers in the US, supporting people with disabilities to speak out publicly, and giving young women entrepreneurs opportunities to learn new, marketable skills.

In **Zimbabwe**, Mercy Corps improves food security and increases livelihoods for families suffering from drought and political uncertainty. We support sustainable, conservation farming and distribute sweet potato, maize, cowpea, and cassava seeds, as well as medicinal herbs. Nurseries established by Mercy Corps produce seedlings locally.



To our
Mercy Corps
supporters . . .

In a year of
disasters, your
generosity broke
all records and
enabled us to reach
nearly 10 million
people in need.
Without each one
of you, our work
would simply not
be possible.

Thank you.



THE MERCY CORPS FAMILY: ONE GLOBAL ORGANIZATION

With headquarters in the United States and the United Kingdom, and key offices in Hong Kong and Canada, Mercy Corps' global resources totaled nearly \$185 million — a record — in 2005, enabling us to reach nearly 10 million people in need. Both our Portland, Oregon, and Edinburgh, Scotland, headquarters — along with the other partners that make up the Mercy Corps family — give us the ability to secure resources, recruit staff and advocate policies on a global scale.

Mercy Corps/Conflict Management Group

In 2004, Mercy Corps merged with Cambridge, Massachusetts, based Conflict Management Group, significantly enhancing our ability to make a positive difference in the world through conflict analysis, negotiation, and crisis diffusion. The academically based talents of the CMG team, integrated with Mercy Corps' civil society emphasis, strengthen our humanitarian work as we address the root causes of conflict in the world.

Proyecto Aldea Global

Mercy Corps/Proyecto Aldea Global has been working in Honduras since 1982. We are recognized there for our high impact programs in underserved communities, particularly in the areas of health care and civil society initiatives. Mercy Corps/PAG's programs currently serve more than 200 villages in 17 municipalities. We are one of the few non-governmental organizations working in rural north and central Honduras.

Pax World Service

Pax World Service formally affiliated with Mercy Corps in January 1998, creating a partnership that couples Mercy Corps' emphasis on civil society initiatives with Pax's interest in peace and reconciliation. The Mercy Corps/Pax merger also augmented a unique relationship with the Pax World Fund, the first socially responsible mutual fund. Pax World Fund shareholders are able to designate a portion of their investments to Pax World Service, helping to increase Mercy Corps/Pax's support for those most in need worldwide.

PARTNERSHIPS FOR A BETTER WORLD

Mercy Corps' message of hope inspired thousands of supporters around the world in 2005, resulting in record contributions from individuals, organizations, corporations, foundations, and faith communities. In all, private contributions totaled nearly \$36 million in cash and more than \$30 million in commodities and services — significant increases from 2004. In addition, nearly 1,425 volunteers donated more than 6,000 hours of work in 2005.

Intel Foundation

Intel and its employees have been a major supporter of Mercy Corps for years. But in 2005, they surpassed themselves in generosity, providing nearly \$3.5 million to Mercy Corps to assist survivors of the Indian Ocean tsunami and the Pakistan earthquake. By mobilizing its network of employees and partners, Intel has consistently marshaled resources that allow Mercy Corps to launch innovative disaster response programs.

ONE: The Campaign to Make Poverty History

ONE The ONE Campaign is a nationwide effort to raise awareness about how Americans can fight global poverty. The ONE Campaign, along with Make Poverty History in the United Kingdom, is part of the international Global Call to Action against Poverty that focuses attention on reaching the UN's Millennium Development Goals. The ONE Campaign calls for an additional one percent of the US budget to go towards foreign

assistance for health, education, clean water, food, debt cancellation for the poorest countries, and trade reform. Mercy Corps is a founding member of the ONE Campaign, and serves on its national board. For more information, see mercycorps.org/one.

In the Sun

Michael Stipe, lead singer of R.E.M. and one of alternative rock's most respected pioneers, released a six-song EP to benefit Mercy Corps' Gulf Coast hurricane recovery efforts. The recording features six versions of the stirring Joseph Arthur song *In the Sun*. "I had to do something as a Southerner," says Stipe. "I had to do something as a public figure. The one thing I can do is sing, and it's probably the best way to get people to pay attention."



Michael Stipe

Oprah's Angel Network

When the Indian Ocean tsunami hit Sri Lanka's Arugam Bay, Oprah Winfrey Show designer

Nate Berkus was vacationing there with his partner, Fernando Bengoechea. Thankfully, Nate survived the tsunami. Tragically, Fernando did not. In Fernando's memory, Oprah's Angel Network donated nearly \$350,000 to Mercy Corps' tsunami relief efforts. To date, we have used this support to assist thousands of Arugam Bay residents as they rebuild their community.

The Bill & Melinda Gates Foundation

In 2005, the Bill & Melinda Gates Foundation offered immediate support of more than \$1 million to Mercy Corps to assist the survivors of the Indian Ocean tsunami and the Pakistan earthquake. Such early support is crucial, allowing us to rapidly begin emergency response operations when needed. We are pleased to be a long-term partner of the Gates Foundation, having teamed previously to address crises in Afghanistan, Iran and North Korea.

John Michael Talbot, Honorary Chair, Partners in Mercy



John Michael Talbot

Mercy Corps would like to honor John Michael Talbot for his tireless efforts on behalf of the poor.

As the world's leading Catholic recording artist, John Michael raises funds and awareness for Mercy Corps at his concerts throughout the United States. He is also the Founder and Minister General of the Brothers and Sisters of Charity and a 2005 recipient of the Mother Teresa Award.

VH1

VH1 worked with Mercy Corps in 2005 to mobilize the public and raise funds for hurricane relief. At VH1's 2005 Hip-Hop Honors award show, celebrities, musicians and Mercy Corps staff loaded a semi trailer with relief supplies. VH1 also launched a system where viewers could pay to see selected videos, raising \$165,000 for Mercy Corps' Gulf Coast work. Finally, VH1 helped bring displaced musicians to Portland so they could find work in local clubs and rebuild their lives.

The Boeing Company

In 2005, The Boeing Company and The Employees Community Fund of The Boeing Company provided Mercy Corps with nearly \$3 million in support. While their major contributions have been to Mercy Corps' Indian Ocean tsunami and Pakistan earthquake relief efforts, Boeing also helped us fight the "forgotten crises" around the world, assisting those suffering in Northern Uganda, Somalia and elsewhere. This support made a significant difference in places where it was difficult to secure funding, given other, higher profile disasters.

Envision a World without Poverty



GLOBAL ENVISION In 2005, Mercy Corps' web initiative, Global Envision, continued to examine how creating responsible market opportunities worldwide can offer new solutions to global poverty. Through Global Envision, we share the stories and challenges of improving the lives of the poor. The more we know, the better our chances that the global economy will create prosperity for all. To find out more or contribute your opinion, visit GlobalEnvision.org.

A Special Thanks

In 2005, the rapid and generous response of private foundations and corporations to this year's trio of major disasters — the Indian Ocean tsunami, Hurricane Katrina, the earthquake in Pakistan — was like no other year in Mercy Corps' history. As more and more private organizations take their place in the world as caring and committed neighbors of those less fortunate, we at Mercy Corps are privileged to call them partners. This year, we honor those who contributed \$250,000 and more to bring help and hope to people around the world.

Bank of America
The Bill & Melinda Gates Foundation
The Boeing Company and The Employees Community Fund of The Boeing Company.
The Chubb Corporation
General Electric
Getty Images
Intel Foundation
Jack & Marie Eiting Foundation
JPMorgan Chase Foundation
Meyer Memorial Trust
Michael & Susan Dell Foundation
NVIDIA Corporation
Oprah's Angel Network
Paul G. Allen Family Foundation
PepsiCo, Inc.
Schultz Family Foundation
South Asia Earthquake Relief Fund
(General Electric, UPS, Pfizer, Xerox, Citigroup)
Starbucks
Tazo Tea Company
Waterford Foundation
Whole Foods Market Services, Inc.

FOUNDERS CIRCLE

There are 1,134 Founders Circle members, 169 of whom are anonymous, who give \$2,500 or more annually. The Founders Circle Honorary Chair is Pat Boone.

Stacy Aaron
Shareef Abdur-Rahim
Mr. and Mrs. Robert Abels
Alyssa Abeyta
James Abramson
Peter Adams
Sara Ahluwalia
Masud and Josefina Ahmad
Carol and William Akers
Ann Allen
Patricia Allen
Patrick and Moira Allen
Thomas Allen
Michael and Julie Allport
Hassa Algassemi
Sheryl M. Altman
Katherine Ambellan
Nagla Ameerally
Stan Amy
Jon Anastasio
John Andelin
Betty Anderson
David Anderson
Derek Anderson
Eric Anderson
Aart Andriessen
John Antone
Kurt Apen
Yvonne Arechiga
William and Madeline Arrigoni
Patrick Ascaso
Erwin Ashenbrenner
Jonathan and Deanne Ater
Ray and Jean Auel
Elizabeth Austin
Sheila Babbie
Nellie Babcock
R. William Babson
Stephen Bachelder and Kathryn Tucker-Bachelder
Hillel and Liliana Bachrach
Keiko and Sandor Backus
Allison Bader
Jeff Bader
Michael Baier
John Bailey
Michael Bailey
William E. Baldwin
Mel Bankoff

Phyllis Bannister
Manish Bardolia
Susan Bardsley
Mr. and Mrs. Thomas A. Barfield, Jr.
Timothy and Suzanne Barnicle
Edward and Carol Bartholomew
George and Colleen Bartolini
Frank and Todd Bauman
Bruce A. Beal
Gordon Beals
Celeste Becker
Theresa Becks
Lori Bedell
Brooke and Hal Beecher
Robert and Lorraine Beegle
Deborah Beeson
N. Beevers
Joanna Beitel
Katherine Bell
Stephen Belmont
Philip and Donna Berber
William Berg
Douglas and Sandra Bergeron
Van Berkbigler
Claire Berry
Carole Anne and Eugene Best
Shanda and Narjala Bhasker
Ajay Bhatt
Dr. Helle Bielefeldt-Ohmann and Dr. David Fitzpatrick
Michael Bigelow
Richard Bingham
Olfet Binzagr and Hossam Toulan
Broughton and Kelley Bishop
Scott Bixby
Martin Blaha
Richard Blair
Stephen and Janet Blake
Paula Blasen
Jeff Blau
Hope Blaythorne
Joerg and Margrit Bleeck
Barbara Blewett
Bruce Bliese

Joseph Bodell
Donna Bodnar
Jennifer and David Boe
Martha Boesenberg
Paula Boggs
Jason Bonanca and Kathryn Chen
Joel Boner
Kristina Booth and John Richardson
Spencer Borden
Judy Bork
Gary Bottone
Joanne Bazzuto
Jeffrey B. Bradley and Lilot S. Moorman
Greg Brandner
Dr. and Mrs. Fred Brauti
Timothy Breidigan
Mr. and Mrs. Daniel Breslin
Bmaric Britten
Estrellita Brodsky
Christopher Brody
Jean Broms
Deborah A. Brown
Ellen and Charles Brown
Steve Brown
Mark Brubaker
Thomas Bruggere
Mr. and Mrs. William Brunnett
Margaret S. Bryant
Robert Bunn
Kristin and Victoria Burch
Kathryn Burke
R. Tucker and Dawn Burks
Christine Burkhart
Karen Burnett
Dave and Barbara Burns
Marc and Janis Bush
Timothy Butler
Steve and Vicki Byers
Barbara Byrne
Barry Cain
Lisa Caldwell
Kathryn and Dee Calverley
Jeff and Helen Cardon
Joseph Carrere
Christopher Carver
Patrick and Theresa Casey
Nicholas Cassas
Lisa Cates
George Chaloner
Mary Chandler
Brad and Judy Chase
Claudia Chaufan
Maurice Cheeks
Meili Lin and Kent Cheng
Yim Cheng
Agartha Clark

Sean Clines
Ty and Leigh Cobb
Jean Coffman
Michael Cohen
Nancy Colalillo
Virginia Cole
Debi Coleman
Virginia Coleman
James Colie
Emerson and Frances Collier
Grace M. Collins
Truman and Kristin Collins
Bruce Colwell
Michael and Heather Conley
Frank Conlon
Shellie Coon
Carol Copp
David Cosman
Margaret and Francis Crane
Phil Crean
Richard and Mary Anne Cree
Alvy Crimmins
Brian and Kristin Cronn
Dr. Robert Crooks and Ms. Sami Tucker
Kathryn and David Cuddy
Mr. A.J. Culbertson
Helen Curtis
Thomas Cusack and Carrie Ohly-Cusack
Margaret Cushman
David Cypert
The D'Addario Family
Tracey D'Angelo
Lucio DallaGasperina
Midge Dallas
Evelyn and John Daly
Leanne Darling
Allan B. Darr
William Davenport
Deborah Davidson
Deborah and Thomas Davidson
James and Sarah Davie
D. Davis and Winona Davis
Don Davis and Ann Graves Davis
Mark and Christina Dawson
Jill R. H. Day
Miguel and Barbara De Braganca
Edward De La Rosa and Elaine Tumonis
Frank Dean
Mr. and Mrs. James Dean
Lisa W. Deharpport
Joe and Randee Dellaselva
Thomas and Gun Denhart
Allen T. Denison and Family
Robert Denman

Robert A. Denman
Dennis Denton
Ann Derouaux
Jonathan Derry
Subhuti Dharmananda
Dorothy Diebold
John Dimitriou
Mr. and Mrs. John W Dixon
Patricia and Jerry Doble
Norma and Donald Dody
David and Julie Doka
Donald Donahue and Jeanmarie Anderer
Lee and Rene Doran
Sue Ruotolo Dorsey
Mr. and Mrs. David Doseff
John Dougherty
Ralph and Susan Doughton
Michael P. Dowling
John Downing
Loen and Sho Dozono
Lee Drake
Aaron Drummond
Louie Duarte
Mr. and Mrs. Gordon DuGan
Gary Duggan
Mildred Dunn
Steve Durham
Caroline Durston
Butch and Kitt Dyer
Mr. and Mrs. William Early
Colleen Easley
Robert and Elizabeth Edgerton
Mark Edson
Denise and Steven Edwards
Michael Edwards
Virginia Egan
Christine Ehler
Ronald and Melinda Eisen
Dick and Athena Eitel
Jack and Marie Eiting
Cynthia Eklund
Debra Ekman
Sara Elkin
Jennifer Ellestad
Nancy Elliott
Erin and Bill Ellis
John Kenyon Ellis
Robert and Helen Ellison
Stephanie Elms
William Engle
Sheldon Epps
Robert Ettlinger
John Failor and Cheryl Mansfield
Holly Fajardo
Craig and Sally Falkenhagen
Laurie Fan
Kim and Robert Farias

Samina Farid
John Farrell
Derek Faulkner
Rosalie Faulkner
Mr. and Mrs. James Fenner
Gary and Ellen Ferguson
Larry Ferguson
Jean Ferry
Robert A. Field
Kathleen Fielder and Richard Gay
Richard Fildes
Catherine Filgas
Jeff and Edith Fisher
Joyce Flaschen
Patricia Fleming
Suzanne Fleming
Richard Fletcher
Fr. Richard Luke Flom and Diane Flom
Deborah and Daniel Foley
Jerold Ford
William and Marian Forma
Paul Fortino
Catherine and Fred Foster
Laura and Kevin Foster
Barbara Fowler
Stephanie Fowler
Deanna and Matthew Foxworth
Marsha Foy
Douglas and Margaret Frank
Victor and Elizabeth Frank
Donald Frankel
Gregory and Carol Freeborg
Joel and Mary Ann Freeman
Padraic Freeman and Susan Golub
Eric and Rebecca Friedenwald-Fishman
Karen Frolich
Karen and William Froman
Julia Fuller
Kari Furnanz
Patrick Gabbard
Wade Galt
Paul Gamble and Jeri Van Dyk
Andrew and Karen Gardner
David Gardner
Tom Gardner
Joseph and Susan Garofoli
Joan Garrett
Robert and Alene Gelbard
Anna Gelman
Eric Gerdes
Katharyn Gerlich
Mary Jane Gerlinger
Robert Gerth
Gerard Giauque

Charles and Mary Gibbs
Mary Gigot
Leon and Erika Giles
Mike and Diane Giles
Nora Gill
Leo and Marti Gilleran
Bob and Eileen Gilman
John Gish and Starling Roberts
Hilary Glann and Skyles Runser
Peter Glavin
Elizabeth A. Godfrey
Ellen B. Godsall
Elizabeth and Steve Goebel
Joanne Abelson and Chris Goetz
Christopher Goetz
Deborah Goldstein
Alexander and Jeannette Golitzin
Laura Good
Mr. and Mrs. Robert Goodnow, Jr.
Benita Lynn Goodwin
Faye Goodwyn
Barry and Naomi Goss
Dr. Gerald Goudreau and Rev. Mary Goudreau
Daryl Gourley
Goetz Graefe
Byron and Cynthia Grant
Jean Gray
Richard Green
Robert Greenbaum
Davis Greene
Rachel M. Gregory
Kathryn Grieve
Gerry and William Griffith
William Grippo
Laurence Grodd
Barry Gruber
Sandi Guard
John and Pauline Haase
Carl Haefling
Shawn Hagel
Maureen Houska
Alice Hall
Missy Hall
Lydia Hanich and Robert Field
Jay and Andria Hannah
Patricia Hanousek
Linda and Larry Hansen
Susan Hansen
Rowland and Mary Hanson
James Harger
James Harlan
Brad and Alison Harlow
Aurelia and John Harlowe
Erik Harp
Bob Harr
John and Valerie Harrington

Krista and Brad Harris
Hart Family
Paul Dudley Hart and Jane Alford Hart
Mark Hartman
Kitty and Kevin Harvill
Gayle Hassard
Sylvia and David Hathaway
Mark Hayes
Sis and Ned Hayes
Lynn Hays
Linda Heaney
Lynda Heathscott
Elizabeth Hebert and Donald Guthrie
Kevin Heerd
John Heily
Donald P. Heim
Dale Heitlaug
Diana Helm
Richard Helm and Catherine Pittinga
Michael Hennig
Gordon and Joanne Henrikson
Joel Henry
Ted Herhold
Claudia Herrera
George and Sharon Herschend
Heather Hildebrandt
Wesley and Diane Hickey
Linda and Bob Hildreth
Hollis R. Hill
Tina and William Hillebrandt
Virginia Hintermeister
Mr. Jim W. Hitzman
David Hodgson and Janeice Delisle
James Hogan
Christina Bird Holanda
Michael Holter
Eric Hougen
Maureen Houska
James Houston
Joseph and Mary Hovel
Warren Howe
Calvin Hsia
Joseph Huang
Joe and Marianne Hubbard
Andrew and Caroline Huddart
Joachim and Nancy Huerter
Heather Hughes
Jay and Linda Hull
Martha Hunt
Deirdre E. Hunter-Bingman
Michael Huskey
Dan and Kathy Huxley
Laurel Inman
Sara Intriligator

Javed Iqbal
Alexandra Isles
Matthew Jacobson
Anna Jaeger
Cat Jagger Pollon
Craig Jahr
Jeffrey Jakubiak
Ahmad Jalali
Charles James
John A. Jancik
Linda Jangaard
Susan M. Janus
Yusaf Jawed and Fernanda De Clercq
Susheela Jayapal and Bradley Miller
Karen Jefferson
E D Jemelka
John Jennings
Carolyn Johnson
Frederick M. Johnson
Jane Johnson
Jerry and Kristyani Jones
Dorothea Joos
Louise B. Jose
Eric Kline and Tanya Kahl
Joni Kahn
Pat Karamanos
Oleh Karpenko
Katherine and Gordon Keane
Sue and Scott Keane
Mary Kedl
Patrick Keegan
Andrew Keller
James Kelly
Arlene and Raymond Kempe
Richard and Helen Kendrick
Dr. and Mrs. Richard Kent
Bryan Kern
Patrick Kerpan
Matthew Kersey
Marshall Kettner
Farhat Khan and Mohammed Anjum
Kashif Khawaja
Dusty and Lailah Kidd
William Kienke
John Kim
Marilyn and Wallis Kimble
Allen R. King
King Family
Martin King
Julie Kirstine
Michael Klein
Thomas B. Klein
Donald and Janice Kline
Mr. John Kline
Jack Knierim
Arthur Kobacker
William Kogut and Ann Eure

Chris Kohl
Timothy Kolar
Ted and Virginia Koontz
Dara Koozekanani
Julie Kopp
Nicholas Kovach
Victor Kovner
Becky Krautscheid
Arita Kronska
Phillip and Mary Krueger
Henry Kuharic
Quercus and Carolyn Kulog
Ms. Joan Kunsch
Mr. and Mrs. Jeffrey L. Kushner
Christiane Laakmann
Johan Laban
Ronni Lacroute
Erik Larsen
Milton Larson
Nancy Lashbrook
Mr. and Mrs. John Lastova III
Dr. James and Mrs. Edith Laurent
Jacob and April Lawrentz
Mervin Dean Leaman
David and Ann Ledgerwood
Chiat Lee
Sandy Lee
Theodore Leguin
Phil and Jill Lesh
C.C. Leslie
Mr. and Mrs. Jacob Lewin
David Lewis
Hugh and Mair Lewis
Laura Rose Lewis
Steve Lewis
Mr. and Mrs. Charles Liebman
Mr. and Mrs. Terence Lilly
Holly Lind
Tim Lindlan
Cynthia Albert Link and Lawrence Link
Patricia Lipscomb
Michael Litke
Darrell Litvin
Ben Kaiser and Erin Livengood
Brodie Lockard
Jennifer and Walter Long
Sue Lorch
Vernon Loucks
Keith W. Lovett
Roy and Pamela Loya
David and Elaine Lozier
Robert Lundeen
Laurie and Charlie Lyford
Lyon Family

John Maack
Cassandra J. MacGregor
William MacKay
Ellen Macke and Howard Pifer
Dennis Madsen
John Magnusson
Anthony D. Maiocco, P.E.
Chris and Melody Malachowsky
Rouven Malecki
Marc Malinowycz
Richard and Elinor Mansfield
Patrick and Judith Manza
Sam Maren and Anne Maren-Hogan
Leta Markley
Dr. John Marks
Katherine and Stephen Marks
Elizabeth Martin
Julie and William Martin
Mr. and Mrs. Ross Martin
Prisca and Kim Marvin
Linda Mason and Roger Brown, Jr.
Christopher and Catherine Mathews
Barbara Matsui
Jutta Mauekay
Ms. Gail Mautner
Paul and Terri McAllister
Mary McClain
Steven McClain
Ken and Beverley McClure
Alan and Ruth McCollom
Leander McCormick-Goodhart
Marsha McCracken
Frederick W. McDonald
Anthony J. McEwan
Michael and Jean McFadden
Dennis McGillicuddy
Mr. and Mrs. Daniel McGinn
Joe McGinnis
Mary Jo McGlew
Eileen McGowan
Nancie S. McGraw
Noreen McGraw
Adam McKay and Shira Piven
Lizabeth McKibben
Gary McLaughlin
Mary McLeod
Lovett McLuckie Family
Sandra K. Meagher
Farokh Mehran
Vijay Mehrotra and Jennifer Black
Gary Meltzer
Leslie Melzer
Bert and Lotte Mendelsohn
Marvin Mercer

Melinda Merchant
Maurice Meslans and Margaret Holyfield
Susan Ward Metzger
Bob Metzler
Mike and Lindy Michaelis
Harlene Michaels
John Michel
Frank K. J. Michels
Adele Miller
Katherine Miller
Kenneth D. Miller
R.G. Miller
Ross and Jess Millikan
David M. Milloy
Mr. Steve Mills
Catherine and John Milos
Marian Mims
Budd Mitchell
Kristine Mitchke
Anne Modarressi
Joanne Mohr
Paul Moler
Dan Moller
James and Jean Mongan
Randall J. Monnes
Mr. and Mrs. John Monroe
Robert Montalbine
Nancy Montgomery
Brad Moore
Martin S. and Patricia K. Morehart
Paul Morel, Jr. and Linda Woodworth
Kelley and Matt Motley
Janet Moursund
Dr. and Mrs. Stephen P. Muller
Philip Mulqueen
Gregory and Cynthia Munroe
Megan Murphy
Terry Murphy
Margaret and Jerome Mylet
Matthew Nadel
David R. Nank
Sanjay Natarajan and Monica Enand
Alonzo and Barbara Naylor
Josiah Neeley
Maureen Nelson
Raymond C. Nelson
Bruce Nerison
Marc Nestor
Kristyn Nett and Shawna Harris
Robert and Melinda Newell
Jay Newlon, Jr.
Ms. Edna Newnan
Sharmen Newsom
Mark Niehaus
Robert W. J. Nimmo
Robert and Janet Nims

Alfredo F. Nino
John Nitardy
Anita C. Nonneman
Nancy Nordhoff
Marilyn M. Norfolk
Barbara Nuckley
F. W. Nugent
Thomas O'Neil
Kelly Erin O'Brien
John Kip O'Kelley
Sheila Odougherty
Michael Offer
Linda Olinger
Emmett Omar
Eric Ordway
Robert Orenstein
Tracy Oseran
Joyce and Louis Osternig
Paul Oupadia
Greg and Carla Page
Ken and Alicia Paist
Sarah Paley and Bob Kerrey
Joseph and Susan Palmieri
Gerry Panos
William and Julie Parish
Foxhall and Helen Parker
Janet Parker
Keith Parker
Jerry Parker
Desa Parrilli
Kathleen Parsons
Atha Pasha
Barry Patterson
Deborah Patterson
Ann Patton and Stephen Townsend
John and Janis Paul
Janet L. and William Pauli
A.D. Paull, Jr.
Erick Paulson
Velda Pearson
Esta Pekow
John Penick
Thomas Perilli
Dr. David and Diane Perkinson
Marshall and Nancy Perot
Debra Perry and Jeff Baldwin
Larry Peterkin
David M. Peters
Mr. John Peters
Palmer Peterson
Ronald M. Peterson
David Petrone
Dr. and Mrs. Douglas G. Pfeiffer
Mindy and David Pfeil
Pat Rowen
Kathleen and Jan Pierce
Judy Pigott
Raymond Pilmonas

Patti Pine
Margi and Joseph Piorkowski
Nick Plakoudas
Jim Platner
Oliver Platt
Martin and Mary Pointon
David and Shirley Pollock
Anne H. Pope
Peter and Josephine Pope
Anne Posel
Dorothea Posel
Frances Posel
Douglas R. Potter
Marie and James Powers
Andrew Pozsgay
Patricia and Patrick Pringle
Kelly Prusynski
Joel Przybilla
Anna Quillen
Jenee Rabinowitz
Dr. Navdeep S. Rai
Richard E. Rainwater and Darla D. Moore
Susie Ralls
Ramkumar Ramasubramam
Yasser Rana
Zach Randolph
Mark Raney and Dixie Wyckoff-Raney
Susan Ranney
Sally and Robert Rasmussen
Mr. and Mrs. Walter Ratzlaff
Blue Resnick
Carolyn Richardson
Ann Rinehart and Margina Young
John and Sally Rinehart
R. Scott Ringwald
John and Marianne Rittenhouse
Kenneth Robbins
Patricia Robbins
Judith A. Robert
Mr. Charles W. Roberts
Julie Roberts
Gina Robins
Nea Lynn Robinson
Dick and LeRita Rodbury
David M. Peters
Victor Rodriguez
Kathleen and William Rooney
Eileen Rosu
Libby Rouse
Dyanne Routh
William and Deborah Routt
Pat Rowen
Elena Rozier
Jill and William Ruckelshaus
Gordon Russell

Martin Russell
Sandie Russo and Bob Law
Susan Rust
Russell Rywell
Steven Sadler
Laurie and Gary Samora
Rob and Joan Sample
Sample Family
Roy Sandvig
B. Francis Saul III
Mr. and Mrs. Joseph A. Scafidi
Eric Schamp
Raymond and Estelle Scheetz
Margaret Schink
Annie Schinnerer
Suzanne and Charles Schirmer
Mark and Sandi Schmitt
Ms. Betty Schnorbus
Steven Schrader
Sally and Milton Schreiber
Barry Schrimsher
Doug and Mary Schwartz
Aaron Schwindt
Thomas and Joan Scoggins
Jake Scott
Roxanne Scott and Randall Omel
Steve Sekel
Javier Serhan
Jan Sewell
Tamara M. Seymour
James Shafer
Robin Shapiro
Mary Shaver
Patricia Shea
Jeffrey and Jacqueline Sheehan
Joseph Shein
Paul Sherbo
Douglas Sherk
Laurie Shorett
Jon Shreve
Richard and Shelley Sidwa
Shelby Siegel
David M. Sill
James Silva
Julia Silverman and Jeffrey Azerrad
Diane Simpson
Karjit Singh
Kavita Singh-Wissmann
Arthur Slater
Anne W. Smith
Jim and Betty Jo Smith
John and Catherine Smith
Guy and Alice Snyder
Anne Sola
Vinton Sommerville

Mark and Ele Spada
Judy Spears
Ralph and Carol Specht
Kathryn Spence
Patricia Spier
Laurence Spitters
Chris Stacey
Victoria Stack
Margaret Stavropoulos
Richard Stawicki
Barbara Stedman
Brendan Steffensen
Judy and Richard Steigerwald
Robert Steinberg
Cornelia Stevens
Jeremy Stewart
Brian Stewart
Bruce G. Stewart
Lee Stewart and Christopher Shery
Scott Stice
Damon Stoudamire
Paul Strasburg
Cynthia Stroum
Dr. Barbara Stuart
Brett L. Stundel
Bernice and Robert Sullivan
Carolyn Surgent
Richard H. Sweezey
David Taft
Mina Taheri
John Michael and Viola Talbot
Lane Tapley
Thomas Tapp
Helga Tarver
Lloyd and Jan Tate
William and Villabeth Taylor
Laura and Eric Teduits
Sebastian Telfair
Stephen Teller
Mark Thies
Catherine and Timothy Thoman
Christopher Thomas
Isaac Thomas
Melissa Thomas
Sherry Thomas
Robert Thompson
Craig Thorn
Scott Thorn
John Ticer
Bruce Tobey
Rhoda Todd
Douglas Tolbert and Pat Samargo
Franklin A. Torrence, Jr.
Elizabeth Townsend
John and Anne Trench
Marcia Tripp

Christopher Troth
Clifford and Jo Anne Trow
Cameron Truesdell
Atahan Tuzel
Barbara Tylka
Michael Upton
Carmen Vadillo and Arthur Garcia
Prashanth Vallabhanath
Nick Van Exel
Robert and Donna Van Norden
Mr. and Mrs. Fred Van Roessel
Joan Van Scoyoc
Carol Van Wagner and F. Wildon Colbaugh
Joseph VanAnDel
Paul VanCura or Michael Eaton
Clifford and Roma VanDyke
Genevieve Vaughan
Wendie and John Vermillion
Christine and David Vernier
Henry P. Vigil
Christopher Vila
Phil and Kate Villers
Donn Viviani
Dan Vivoli
Jean Vollum
John and Frances Von Schlegell
Claire Vorauer
Mary Frances Wagley
Mr. and Mrs. Edwin Wahlen, Jr.
Doris Waian
Eugene Walden
Charles and Stella Walker
George and Barbara Walker
Kent Walker
John Wallace
Mary Warren Case and Stanley Case
Mike Mathieu and Kathleen Washienko
Jane Watkins
Colin and Janee Watson
Tony and Mary Wawrukiewicz
Jim Weaver
Barbara J. and B. Douglas Webb
Mike and Diane Weber
Laurence Weinstein
Mark Weisman
Nancy Wendt
Miss. Lisa Wenzel
Jeffrey Werner
Mr. Robert Wessel
Patrice West
John Whitaker
Eileen White
John White
Lawrence and Susan White
Susan and James Whiting

Nathaniel Whitten
Celia Wiebe
Susan Wilkie
Arthur R. Williams
Gloria Williams
James Williams
James and Claire Williams
Judith V. Williams
Peter Willing
Dennis C. Wilson
Lucy Winton
Richard Wise and Amy Houchen
Richard V. Wolfenden
Barbara and Howard Wollner
Mary Kim Wood
Linda Woodworth
Mark Woodworth
Jane and Robert Woolley
James Weaver and Lori Worden
Bruce Wotherspoon
Candace and Scott Wulff
Karl Wustrack
Martha Wyckoff
David Yazbek
Doug York
Candace Young
Dr. Amy Yu
Mr. and Mrs. Andrew Yuengert
Herbert and Nancy Zachow
Ihor and Sandra Zakaluzny
Philip and Mary Zammit
Carlene Zbikowski
Werner Zehnder
Jill Zhuraw
Steven Zimmerman
Steven J. Zobro
Nancy Zubair
Mary Ann Zulawinski

GIRON LEGACY SOCIETY

The Giron Legacy Society enables donors to support Mercy Corps through estate planning. Established in 2003, there are 77 members, eight of whom are anonymous.

Barbara Andersen
Marie and Joseph Barca
Alan Baxter
Carole Anne and Eugene Best
Gerald Boarino
Betty Lou Butzin
Marie Clark
Lisa and Tom Cohen
Dr. Robert Crooks and Ms. Sami Tucker
David and Joanne Deaton
Margaret Denny
Norma and Donald Dody
Beth Erickson
Estate of Doris F. Cowgill
Peter Fremgen
Donn and Jan Gassaway
Laura Good
Dr. Gerald Goudreau and Rev. Mary Goudreau
David and Ardath Griffin
Paul Dudley Hart and Jane Alford Hart
Donald P. Heim
Norman Higginson
James Houston
Joe and Marianne Hubbard
Karen Jacks
Mr. Leslie Jaslove
Greg and Stella Marie Jeffrey
Gordon Jones
Craig Kelly
Michael and Sharon Kerns
Stephen Koeune
John and Cynthia Lammers
Kenneth C. Lang
Estate of Edwin Leach, Jr.
Doris S. Lottridge
Douglas and Linda MacGregor
Loretta Macha
Dominic and LeeAnne Mancini
Barbara A. Marin
Julie and William Martin
Ronald and LuAnn Martin
Barbara May
Jules and Lisa Mazzei
Richard and Mary Montgomery
Mary Ann Myers
Raymond C. Nelson
Daniel and Cherry O'Neill
Margaret G. Orlett
Ronald Peterson
David and Shirley Pollock
Mrs. Nancy L. Risser
Doug and Paula Saintignon
Suzanne and Charles Schirmer
Ms. Betty Schnorbus
Tom Shanahan
Helen June Shaver
Ms. Dorene M. Shores
Mr. and Mrs. Peter Streit
Jenny Taylor
Margaret Tompkins
Estate of Joseph Tokarski
Estate of Doris Waian
Kathy Warner
Miss Catherine A. Webb
Wiley and De Vera Wenger
Tonia Willekes
Estate of Viola Wintz
Bob and Joyce Wolcott
Karen Wong

GOOD SAMARITAN SOCIETY

Good Samaritan Society members are donors who make annual financial contributions between \$1,000 and \$2,499. In 2005, more than 4,750 members helped Mercy Corps programs around the world.

HOW YOU CAN HELP

Monthly Giving at Mercy Corps

More and more donors find monthly giving the most convenient way to help build the kind of world they want to live in. These generous partners help provide Mercy Corps with a steady, vital flow of private income. We are pleased to honor the more than 9,100 donors who belong to our three monthly giving societies and who provide us with regular gifts that help children and families in need around the world.

Partners in Mercy

By becoming a Partner in Mercy, you help us keep our commitment to rapid, decisive action in response to disasters, as well as long-term assistance that helps communities recover. In 2005, nearly 6,100 Partners in Mercy put their convictions into action with generous monthly gifts that helped poor families.



Give for Kids

Children living in areas of conflict and disaster should have every chance to grow up in safe, healthy and supportive environments. With the support of more than 2,250 Give for Kids donors in 2005, Mercy Corps improved the well being of children in some of the world's most troubled regions.



Heroes Against Hunger

For most, hunger does not arise from a shortage of available food or a famine, but rather from severe poverty and a shortage of opportunity. In 2005, 761 Heroes Against Hunger donors helped Mercy Corps work with local farmers to increase food security.



For information on becoming a Partner in Mercy, or joining Give for Kids or Heroes Against Hunger, please call (800) 292-3355, ext. 250, email donorservices@mercy Corps.org, or go to mercy Corps.org/monthlygiving.

Planned Giving

You can change the world by including Mercy Corps in your charitable estate planning. By naming Mercy Corps as a beneficiary of your will, life insurance policy, or retirement plan, you can leave your own legacy of compassion and hope for a better tomorrow. For more information, please contact Jennie Peabody, Director, Planned Giving, at 800-292-3355, ext. 418, jpeabody@mercy Corps.org. Or visit our website at mercy Corps.org/donate/plannedgiving.

Give the Gift of Mercy

Mercy Kits are a great way to honor friends and family, while making a difference in the world. Remember Mercy Kits for your next gift giving opportunity. It's easy to send your personalized gift announcement by mail, by email or by printing your own card. Simply go to mercy Corps.org/mercykits to browse our catalog and select your gift.

Every Click Counts

the hunger site In 2005, support from The Hunger Site helped thousands of families. The Hunger Site, a Mercy Corps partner since 2001, generates vital support for programs that alleviate hunger and poverty by donating enough money to help feed a hungry person every time you visit. To find out more, go to hungersite.org.

Phoenix Fund — Social Entrepreneurship on the Rise

The Phoenix Fund is a social venture fund that enables Mercy Corps to test high risk, high reward projects that could serve as models for future activities. The Fund is supported by US businesses and entrepreneurs, offering them opportunities to provide financial capital and advice, and teach marketable skills. The Phoenix Fund has made grants to Mercy Corps' microenterprise programs in Mongolia, the West Bank, Guatemala, Kyrgyzstan, and Eritrea that enhance the livelihoods of local participants. To

find out more, contact David Evans, Development Information Officer, at 503-328-0267, or 800-292-3355, ext. 368, or devans@mercy Corps.org.

FirstHand Expeditions

In 2002, Mercy Corps launched FirstHand Expeditions when friends and partners traveled to Mongolia to experience our work for themselves. FirstHand Expeditions inspires



Mercy Corps Chief Executive Officer Neal Keny-Guyer visits with kids in Pakistan after the 2005 earthquake.

people to global service through personal experience and enables our supporters to come face to face with the people we serve. Each FirstHand Expedition includes briefings with country experts about social, economic and development issues as well as visits to cultural sites and outdoor adventures. For information, contact Alissa Moen, FirstHand Expeditions Coordinator, at 206-547-5212, or amoen@sea.mercy Corps.org.

“Mercy Corps' mission statement can be summed up in three words coined by Gandhi: **Be the change. They are building a humanitarian bridge on issues of religious, political and ethnic prejudice. 'We want to address the root causes of poverty and injustice, and bring about positive, permanent change,' says CEO Neal Keny-Guyer.**”

Sean Meyers
The Portland Business Journal

RESOURCE PARTNERS

Mercy Corps multiplies resources and the impact of its work through a growing, global network of partnerships with outstanding public, private and humanitarian organizations, and the generosity of forward thinking foundations and benefactors. We offer our gratitude to these partners.

Strategic Partners

Asian Credit Fund (Kazakhstan)
Borshud (Tajikistan)
China Foundation for Poverty Alleviation (Beijing, China)
Jordan River Foundation (Jordan)
IMON – International Micro-Loan Fund
Kompanion Financial Group
Mercy Corps Northwest (Portland, OR, USA)
Partner Microcredit Organization (Bosnia-Herzegovina)
Peace Winds Japan (Tokyo, Japan)
XacBank (Mongolia)
XAC-GE Group (Mongolia)

United Nations Partners

Food and Agriculture Organization of the United Nations
Office for the Coordination of Humanitarian Affairs
United Nations Assistance Mission in Afghanistan
United Nations Children's Fund
United Nations Conference on Trade and Development
United Nations Development Programme
United Nations High Commissioner for Refugees
United Nations International Children's Emergency Fund
United Nations Mission in Kosovo
United Nations Programme for Trade and Development
World Bank Group
World Food Programme
World Health Organization

United States Government Partners

The American Chamber of Commerce in Shanghai
Americorps VISTA
Bonneville Power Administration (OR)
City of Portland (OR)

The Congressional Hunger Center
METRO (OR)
Multnomah County (OR)
Oregon Department of Agriculture
State of Oregon
US Agency for International Development
US Agency for International Development Office of Conflict Prevention and Response
US Agency for International Development Office of US Foreign Disaster Assistance
US Department of Agriculture
US Department of State
US Department of the Treasury
US Peace Corps
US State Department/Bureau of Population, Refugees and Migration (BPRM)

World Government Partners

Australian Agency for International Development (AusAID)
Canadian International Development Agency
City of Edinburgh Council
Department for International Development, United Kingdom
Development Cooperation Ireland
Edinburgh Junior Chamber of Commerce
Embassy of Japan (Pakistan)
European Commission
European Community Humanitarian Aid Office
Foreign and Commonwealth Office, United Kingdom
German Agency for Technical Cooperation (GTZ)
GOPA Consultants
Government of the Republic of Azerbaijan
Government of Bosnia-Herzegovina
Gradacac Municipality
Modrica Municipality
Odzak Municipality

Sarajevo Canton
Tuzla Canton

Government of Eritrea
Government of Ethiopia
Government of Georgia
Government of Guatemala
Government of Japan
Government of Jordan
Government of Kosovo
Government of the Kyrgyz Republic
Government of Mongolia
Government of the Republic of Tajikistan
Government of the Republic of Uzbekistan
Kreditanstalt für Wiederaufbau (KfW)
Microfinance Investment and Support Facility for Afghanistan
Ministries of Emergency Situations (Tajikistan)
Ministries of Emergency Situations (Uzbekistan)
Ministry of Agriculture and Animal Husbandry (Kandahar and Helmand, Afghanistan)
Ministry of Education, Afghanistan
Ministry of Emergencies and Ecology and Rescue Services Division (Kyrgyzstan)
Ministry of Foreign Affairs, Taiwan
Ministry of Health (Guatemala)
Ministry of Health (Pakistan)
Ministry of Health (Tajikistan)
Ministry of Trade, Indonesia
New Zealand Aid
Organization for Security and Cooperation in Europe
Royal Netherlands Government
Swedish International Development Agency
Swiss Agency for Development and Cooperation
Taiwan International Cooperation and Development Fund

Organizational Partners

Abyei Community Action for Development
Academy for Educational Development
Academy of Public Administration, RF Presidents Administration (Russia)
ACDI-VOCA
Action Against Hunger-USA
Adventist Development and Relief Agency International
Afghan Research and Evaluation Unit
Agency for Finance in Kosovo
Agri-Service Ethiopia
Al-Salam Club of Daytona Beach
Aldea Global, Nicaragua
Allanton Primary School
Allied Buying Corporation
Alter Modus (Montenegro)
America-Mideast Educational and Training Services, Inc.
American Jewish Joint Distribution Committee
American Jewish World Service
The American School in London
American Women's Club of Central Scotland
American Red Cross
American Soybean Association
American University of Beirut
Arlex International
The Ashcombe School
The Asia Foundation
Asia Pacific Ladies Club
Asian Development Bank
Asociacion Para El Desarrollo Humano
Aspiration Tech
Associated Lawyers for Legal Development (JADE)
Association of Business Consulting Organizations of Georgia
Association of Civil Returnees, Zvornik
Association of Women of Podrinje

Balgreen Primary School
Baljaffray Primary School
Baluchistan Environmental and Educational Journey
Bam Earthquake Committee
Bathgate Academy
Belhaven Hill School
Bellevue Club
Bellevue High School (WA)
Birch Community Services
Bread for the World
Bonaly Primary School
Books for Africa
BOSFAM
Bosnian Family
Brother's Brother
Broughton Convenience Store
Broughton High School
Broughton Primary School
Bruntsfield Playgroup
Build Change
Builders Exchange of Washington, Inc.
Business Women's Association of Uzbekistan
Camdean Primary School
CARE
Carleith Primary School
Carrick Knowe Primary School
Cascadia Revolving Fund
Catholic Relief Services
Catlin Gabel School
Ceili Rain
Center for Arid Zone Studies
Center for Creative Leadership
Center for International Conflict Resolution at Columbia University
Center for Spiritual Living
Center for Strategic Development, Georgia
Checchi
Chemonics, Inc.
CHF
Child Aid
The Christian Hospital
City of London Freeman's School
City of Seattle
Columbia Preparatory School
Columbia Theatre Association
Community Fund, United Kingdom
Conflict Dynamics
Conflict Management Partners
Constanta Foundation
Convoy of Hope

Cooperative Housing Foundation
Corsehill Primary School & Nursery
Corstorphine Primary School
Counterpart International
The Country School (Easton, MD)
Craigentinnay Social
Craigmount High School Work Centre
Cramond Primary School
Crawforddyke Primary School
Cults Primary School
Curatio International Foundation
DaFeng Group
Danish Refugee Council
DATA
DCI Development and Co-operation Ireland
Development Alternatives Inc.
Dilsuz Association of People with Disabilities
Dry Pea and Lentil Council
Dulwich College Preparatory School
Dunbar Bowling Club
Dundonald Primary School
Dunipace Primary School
Dunning Primary School
East Craigs Primary School
Eastlake High School
The Edinburgh Academy
Edmund Keene Photographers
Elkana
Episcopal Relief and Development
Ferryhill Primary School
Fidelity Charitable Gift Fund
FIDO – Uzbekistan
Food Aid Management
The Food and Nutrition Technical Assistance Project
Food for the Hungry International
Foulford Primary School
Foundation for Tolerance International
Fox Covert Primary School
FreeGeek
Friends International
Friends of Mongolia, Inc.
Friendship in Action
George Watson's College
Gifts in Kind International
Gilmerton Primary School
Girvan Primary School
The Glasgow Academy
Glenalmond College
Global Impact
GOAL

Golfhill Primary School
The Governor Hotel
The Grand Lodge of Scotland
Grange Primary School
Grassroot Soccer
Greens Health and Fitness
Hailesland Park
Harestanes Primary School
Helmand Women's Association
Helping Hands, Mongolia
Hermits & Termits
High Mill Primary School
Highline Community College
HM Customs and Excise
Hope International
Horizonti
Housing Support & Inclusion Services
Ibn Sina
ICA: EHIO
Initiatives, Prokuplije
Inner Wheel Club of Berwick-upon-Tweed
Institute of Cultural Affairs – Empowerment for Human Involvement Organization
InterAction
International Center for Human Development
International Centre on Conflict and Negotiations
International Christian Aid
International Deaf Children's Society
International Federation of Professional & Technical Engineers
International Finance Corporation
International Medical Corps
International Office for Migration
International Rescue Committee
Internews
I.O.K.
Iranian Students Academic and Cultural Organization
The Islamic Cultural Center of Northern California
Islamic Society of Washington
Issaquah School District 411
ISTAT
James Gillespies High School
Jedforest Instrumental Band
Jewish Coalition for Sudan Relief
JHPIEGO
Jive Software

“In Banda Aceh, Indonesia, the heart of the tsunami disaster, the Mercy Corps team won plaudits by getting out of the food-aid business just weeks after the waves hit and starting up cash-for-work projects, in which the locals, left jobless by the calamity, were given employment cleaning up. The agency helped fishermen . . . move home and begin rebuilding their own lives.”

Michael M. Phillips,
Wall Street Journal

Jobcenter Plus
 John Snow International
 Johns Hopkins University
 JSI Research and Training Institute
 Jubilee Scotland
 Juniper Green School of Dancing
 Kent School District
 King County Nurses Association
 Kirkliston Nursery School
 KNVC – The Royal Netherlands Tuberculosis Foundation
 Korean American Sharing Movement
 Labour Group
 Ladywood Primary School
 Lairdland Primary School
 Lakeside School
 Latter Day Saint Charities
 Leaway Service Station
 Lebanese American University LIFE
 Life for Relief and Development
 Life Foundation School of Therapeutics
 Little Acorns Nursery
 Loch Primary School
 Lorreto Junior School
 Lutheran World Relief
 Macaulay Institute
 Make Poverty History
 Management Systems International (MSI)
 MAP International
 Mary Erskine and Stewart’s Melville Junior School
 Mayfield Bowling Club
 McDougale Middle School
 Merchiston Castle School
 Milton Primary School
 Mitrovica Initiative for NGO Support
 Mobility International
 Momentum Georgia
 Moncreiff Parish Church
 Mongolia VET Net
 Mother Theresa Society
 Muiredge Primary School
 Murrayburn Gate Social Work Centre
 Muslim Student Human Rights Commission
 Nailsea School
 National Association of Business Women of Tajikistan/IMON

National Deaf Children’s Society
 National Iranian American Council
 National Relief Charities
 Negotiation Project at Havard Law School
 Newfields Primary School
 Newmains Primary School
 Newmilns Primary School
 Northshore School District
 Northwest Medical Teams
 Obnova
 ONE Campaign
 One World Shop
 Operation USA
 Oregon Food Bank
 Oregon State University
 Oriyon/Borshud
 Overseas Development Institute
 Overtown Primary School
 Oxfam America
 Pacific Asia Travel Association
 Pact, Inc.
 Partners for Democratic Change
 Peking University-Guanghua School of Management (China)
 Pennyburn Primary School
 Persia House of Michigan
 Phoenix Savings Bank
 Pineapple Funds
 Pioneer Human Services
 Plan International
 Portland Development Commission
 Portland Public Schools (OR)
 Portland State University (OR)
 Portobello High School
 Poverty Alleviation in the Tumen River Area
 Princeton University
 Population Service International
 Quarter Primary School
 Queensferry High School
 Ray’s Boathouse, Inc.
 Red Cross Society of the Federation of Bosnia-Herzegovina
 Red Cross Society of Republika Srpska
 Red Cross Society of Brcko District
 Religious Society of Friends
 Renfrewshire Association E.I.S.
 Renton School District No. 403
 Rocking Horse Nursery
 Room to Read
 Roseburn House Social Committee
 Rotary International

The Roxy Art House
 Royal Mile Primary School
 Salem-Keizer School District
 Salisbury View Social Club
 Sammamish High School
 Save the Children
 Schoolhouse Supplies
 Sciennes Primary School
 Scottish Aid for Eastern Europe
 Scottish Football Association Referees (Renfrewshire)
 Scottish Midland Co-Operative Society Ltd
 Sea Port Products Corporation
 Service Clubs of Wilsonville
 Sighthill Primary School
 Small Change
 SNP Skye Branch
 Soroptimist International of Anacortes
 Spirit Mountain Community Fund
 St Andrews Primary School
 St Helens Primary School
 St John’s Lodge No. 9
 St Mary’s School
 St Ninian’s Third World Group
 St Paul’s Primary School
 Stane Primary School
 Stockbridge Primary School
 Stonehouse Primary School
 Strathaven Academy
 Sudan Production Aid
 Support Centre for Civil Society Formation
 Swinton Primary School
 SWRI Langton Branch
 Tahoma School District No. 409
 Taipei Economic & Cultural Office in Seattle
 Tannadice Primary School
 Taraquee Trust
 Techsoup.org
 Teviotdale Turbos
 Texas Agricultural Experiment Station
 Tippto Sahib
 Torbain Primary School
 Town Hall Association
 Trans Global Services
 Transport & General Workers’ Union
 Triad, Vantage Partners
 Trinity Academy
 Trinity Primary School
 The Tulalip Tribes
 Tufts University

The Union of Associations of Refugees and Displaced Persons
 Union for Reform Judaism
 UNISON
 Unitarian Universalist Society of Geneva (IL)
 United Methodist Committee on Relief
 United Way
 University of Michigan
 The Urban Institute
 US CubaInfoMed
 Vancouver Public Schools
 Vegas
 Victoria Primary School
 Village Focus International
 Vision Eritrea
 Volunteers of America Oregon
 Warner Pacific College
 West Windsor-Plainsboro High School - North
 Weyerhaeuser China Ltd.
 Williamwood Pipe Band
 Winrock International
 Women And War
 Women Waging Peace
 Woodland Park Zoological Society
 World Affairs Council of Oregon
 World Concern
 World Reach, Inc.
 World Vision
 YMCA (Lebanon)

Foundations and Corporate Partners

4Charity Foundation, Inc.
 A.S. Atlantic USA, Inc.
 ABT Associates, Inc.
 adidas International
 Adirondack Community Trust - Evergreen Fund
 Adobe Systems Incorporated
 AIMCO
 Akin, Gump, Strauss, Hauer & Feld, LLP
 Alavi Foundation
 Alex Shulman Family Foundation
 Allied Buying Corporation
 America Online, Inc.
 American Eagle Outfitters Foundation
 American Express Foundation
 American Property Management Corporation
 Amgen Foundation

Anderson-Middleton Co.
 Ann and Bill Swindells Charitable Trust
 AOH Foundation
 Apex Foundation
 Apple Physical Therapy, Inc.
 Aram Properties, Inc.
 The Arca Foundation
 Around Foundation
 Arrojo Studio
 Arrow Electronics
 Art for Good
 Artemis
 The Ashfield Trust
 Astronics AES, Inc.
 Atlantic Philanthropies
 Austin Community Foundation
 Azumano/Carlson Wagonlit Travel
 B.R. Cohn Charity Events
 B. Harlow and Associates, LLC
 B.F. Saul Co.
 Bailey/Franklin
 The Baku-Tbilisi-Ceyhan Pipeline Company
 The Balcraig Foundation
 Ball Janik, LLP Attorneys
 BAND Foundation
 Bank of America
 Bargreen/Ellingson
 The Baring Foundation
 Bayer (China) Limited
 Bayer Corporation
 Bechtel Foundation
 Benjamin Peace Foundation
 Berklee Performance Center
 Bessemer Trust
 The BEST Trust
 Bicknell Fund
 The Bill and Melinda Gates Foundation
 Bluehour Restaurant
 BNBuilders, Inc.
 The Boeing Company
 Bonness Enterprises Inc
 Boyd Coffee Company
 BP Grangemouth
 Bright Horizons Family Solutions, Inc.
 Brixton plc
 The Bruce Trust
 Bullivant, Houser, Bailey
 Bunson Family Foundation
 Cairn Energy
 Caledonian Energy Ltd
 Callison Architecture, Inc.

Calvert Foundation
 Campagne Partners, LLC
 Campbell & Company
 Camphill Village Trust
 Caram Charitable Trust
 Care2.com
 Carei, LLC
 Caring for Humanity Foundation
 The Carnegie Corporation of New York
 Caruso Produce, Inc.
 The Castleforth Trust
 Catholic Healthcare West
 Ceili Rain
 Central Oregon Tsunami Fund
 Charity Web
 CharityUSA.com LLC
 Charlesbank
 Charlie Miller Hairdressing Ltd
 Chase Family Foundation
 ChevronTexaco Global Fund
 Cheynes
 Chez Panisse Restaurant & Cafe
 Chicago Hot Glass, Inc.
 Chili’s Restaurant
 Chow Food Management Services, LLC
 Chubb & Son, Inc.
 The Chubb Corporation
 City Cold Storage Company
 The City Tsunami Foundation
 CLD Pacific Grain
 CNN International.com
 Coastal Construction Corporation
 Coffee Bean International Corporation
 Cole Haan
 Commerce Bank of Washington
 Community Foundation for Southwest Washington
 Community Foundation of Abilene
 The Community Foundation of Greater Atlanta, Inc.
 The Community Foundation of Greater Greensboro
 Community Foundation of New Jersey
 Community Foundation of Silicon Valley
 The Community Foundation of Western North Carolina
 Community Fund
 Company Net
 Consolidated Restaurants, Inc.
 Control Union

Cooper Cromar
 Cornell University Foundation
 Crane Creek Family Fund of the Oregon Community Foundation
 Cranium, Inc
 Crate and Barrel
 The Cray Trust
 Create A Vibe, LLC
 CRI Advantage
 Crichton-Stewart Management Services
 D.A. Davidson & Co.
 D’Amato Conversano, Inc.
 The Dandy Warhols
 The Darla Moore Foundation
 David Evans and Associates, Inc.
 Davis Food Co-op
 Davis Wright Tremaine LLP
Carol Bernick
Jeffrey Blum
Jeff Dybdal
Kristine Fyfe
Kristen Gurdin
Mark Hackett
Stuart Harris
Tracey Hawk
Jay Hull
Joseph Mattoon
Marlen McGill
Jim Mei
Sheila Fox Morrison
Robert Newell
Michele Osborne
LaVerne Woods
 De Selliers De Moranville
 Diana, Princess of Wales Memorial Fund
 Digby Brown
 Diodes Incorporated
 DLK Moving & Storage
 DMI Drilling
 Dobyns Educational Foundation
 The Douglas Charitable Trust
 DRW Holdings
 The Dulverton Trust
 Dumfries & Galloway Action
 Dunietz Minsk Family Foundation
 Eastern Visual
 eBay Giving Works
 Eagleflight Capital, LLC
 Echo Geophysical Corporation
 Edgerley Family Foundation
 The EDI Group Ltd
 Edinburgh Evening News
 Edinburgh International Conference

“The thing that I really like about Mercy Corps, beyond the high percentage of money that goes to direct aid, is that they bring together community organizations that are already in place. They don’t go in and tell people what they need. They go in, listen, and ask people what they need. They . . . help people that have been affected help themselves.”

Michael Stipe, R.E.M. lead singer
New Orleans Times-Picayune

Centre
Edinburgh Leisure
EE Schenck Co.
EIG Family Foundation
Eileen Fisher, Inc.
EH1
Eli Lilly and Company Foundation
Elle Magazine
The Elliott Building Foundation
The Everett Clinic Foundation
Fatigue Technology, Inc.
The Feinstein Foundation
Findhorn Foundation
First Advantage Corporation
First Scottish Searching Services
Flagg Creek Foundation
Fleet
Fletcher Bay Foundation
The Floating World, Inc.
Flora Family Foundation
Floscan Instrument Company, Inc.
ForesTrade, Inc.
Fortune Family Foundation
Foundation for Middle East Peace
Franklin Conklin Foundation
Freidberg Family Foundation
French Quarter
G.I. Joe's
Gattuccio Steel Consulting
GE Foundation
General Atlantic Service Corp
The Gerber Foundation
Gertrude B. Nielsen Charitable
Trust
Glacier Fish Company
Glenmede Trust Company, N.A.
Goldman Sachs Philanthropy Fund
Goodfellow Fund
Google Grants
Gordon and Betty Moore
Foundation
The Gower Trust
Grandchildren's Family Foundation
Greater Kansas City Community
Foundation
The Greenbrier Companies
Greenwood Shopping Center, Inc.
Groth Vineyards & Winery
GWR Radio Services Ltd
Gypsum Wallboard Supply
H.D. Fowler Company
Hampton Lumber Sales Company
Hanna Andersson Corporation
Harry Edison Foundation
HDH Wills 1965 Charitable Trust

Hedinger Family Foundation
Helen John Foundation
Herman Goldman Foundation
The Holborn Foundation
Homes for Scotland
Hong Kong Shangahi Bank
of China
Hoyt Street Properties
The Hudson Foundation
Hudson Investment Co.
Hull Family Foundation
The Hunger Site
Hull Family Foundation
HydraMaster Corporation
Hydrosphere Resource Consultants,
Inc.
Hyperion Capital Group
Sir Iain Stewart Foundation
IBM Corporation
Ideal Mobile Home Community
Illinois Tool Works Foundation
IMM Trust
Independent Newspapers
ING Asia
InfoSpace, Inc.
Intel Foundation
The Interior View
Interface Engineering
International Paper
International Rehabilitative
Sciences, Inc.
Intrax Cultural Exchange
Investor Responsibility Research
Center, Inc.
Irvin Stern Foundation
Mr. and Mrs. J. Salvesen's
Charitable Trust
J.L. Schiffman & Co., Inc.
J.P. Morgan Chase Foundation
Jack & Marie Eiting Foundation
James E. and Lila G. Miller
Charitable Trust
JCJ Machine & Manufacturing., Inc.
Jewish Communal Fund
Jewish Community Foundation of
Metrowest New Jersey
Jewish Federation of Greater
Seattle
The John M. Archer Charitable
Trust
John Menzies plc
The Josh Groban Foundation
JustGive
Kaleidoscope Foundation
KATU.com

Keegan & Pennykid
Keith & Mary Kay McCaw Family
Foundation
Kells Restaurant
The Kelvin Consultants Ltd
The Kemmerer Family Foundation
Kettle Foods
Kinko International, Inc.
Kinship Foundation
Kirkman Group, Inc
Kittredge Foundation
The Kobacker Company
Koeplin Family Foundation
Korry Electronics, Esterline
Corporation
Kraak Charitable Foundation
L.P. Brown Foundation
The Lamb Baldwin Foundation
Landscape Development, Inc.
Langley Park Plaza, Inc.
Law Offices of Manza & Mocerri
P.S.
Lawanna's
LEF Foundation
Legacy Health System
Lematta Foundation
Leopold R. Gellert Family Trust
Les Schwab Tire Centers
The Linehan Family Foundation,
Inc.
The Little Red Hen Foundation
Lily Auchincloss Foundation, Inc.
Lloyds TSB Scotland plc
Lonely Planet
Longbottom Coffee & Tea, Inc.
Love Foundation for North Korea
LSI Logic Corporation
Lucy Activewear, Inc.
Lutron Foundation
Lynden, Inc.
Mrs. M.H. Salvesen's Charitable
Trust
M.J. Murdock Charitable Trust
M.V. Hillhouse Trust
Mainhouse Charitable Trust
Malakan Diamond Co.
Mariposa Foundation, Inc.
Martin Currie Investment
Managment Ltd
The Martin Fabert Foundation
Martin Family Foundation
Math Works, Inc
Mazama Capital Management, Inc.
McDermott International
McGhan Ranch I

McKenzie River Gathering
Foundation
McKesson Corporation
McMaster-Carr Supply Company
Medallion Industries, Inc.
Melody S Robidoux Foundation
The Men's Wearhouse
Meng - Hannan Construction Co.,
Inc.
Mentor Graphics Foundation
Merrill Lynch Trust Company
Meyer Memorial Trust
Michael and Susan Dell Foundation
Microsoft
Mid Columbia Medical Center
Milberg Weiss Bershad Hynes &
Lerach LLP
Milne Construction Company
The Mitchell Trust
Mithun
MK Management, Inc.
MKM Foundation
Moneytree, Inc.
Monqui Presents
Monterey Gourmet Foods, Inc.
Moore & Van Allen, PLLC
Morrison's Bookmakers
Mosko
Mostyn Foundation
The Motley Fool
Mount Auburn Hospital
MP3relief.org
MSF Edinburgh
Mt Baker Products
Mt Hood Chemical
Mulvanny G2
Music Aid Northwest
Muzzle Productions
myCFO Charitable Fund
Natco Development Corp
The Nagler Family Foundation
The Nathan Cummings Foundation,
Inc.
The National Academies
National Funeral Directors
Association
National Philanthropic Trust
Nectar
Ned and Sis Hayes Family Fund
of the Oregon Community
Foundation
NetAid Foundation
Network for Good
New Hampshire Charitable
Foundation

New Leaf Community Markets
New Seasons Market
News America Incorporated
Newsquest (Herald & Times) Ltd
Newton Investment Management
Limited,
Nicole Laurel Cuddy Foundation
Nike, Inc.
Nike EMEA (the Netherlands)
Nike Europe
Nike Foundation
Nimmos
The Nomad's Tent
The Norcliffe Foundation
North Bend Medical Center
North Star Foundation
Northeast Aircargo Ltd
Northern Trust Bank
The NPD Group, Inc.
NVIDIA Corporation
Oaktree Capital Management
Odyssey Enterprises, Inc.
Office Depot
Olson Sundberg Kundig Allen
Architects, Inc.
OneFamily Foundation
One Plus Two, Inc.
Online Telephone Fundraising
Open Society Institute
Oprah's Angel Network
Oregon Anesthesiology Group, P.C.
Oregon Catholic Press
Oregon Chinese Weekly
The Oregon Community Foundation
Ossian Construction Ltd
Otak
Otto Haas Charitable Trust
Pace Project Services Ltd.
Pacific Paving Co., Inc.
Pacific Rim Shipbrokers, Inc.
Pacific Source Health Plans
PacifiCorp
Pagan Trust
The Pallet Doctor
PalletOne
Panalpina
Paperlinx North America, Inc.
Pat Boone Foundation, Inc.
Patagonia, Inc.
Patricia Eiting Foundation
Paul G. Allen Family Foundation
Paulson Investment Company, Inc.
Pax World Funds
Pax World Management Corp.
PeacePartners

Peninsula Community Foundation
PepsiCo, Inc.
Performance Contracting Group
Perkins Coie LLP
Allan Abravane
Robert Aldisert
Roger Alfred
Richard Baum
Debra Bergstrom
Lorri Anne Dunsmore
George Fogg
Michael Gadd
Shannon Hartwell
Gwynneth McApine
The PF Charitable Trust
Pfizer, Inc.
PGE Foundation
The Philanthropic Trust
Philip Morris International
Phoenix Savings Bank
Pikes Peak Community Foundation
Pioneer Human Services
Piros Family Foundation
Ploughshares Fund
The PMI Foundation
PNC Advisors
Polaris Dance Company
Popcorn Video
Portland Arena Management, LLC
Portland General Electric
Portland Lines Bureau, Inc.
Portland Trail Blazers
Possibility Infinity Enterprises
Potter Construction
Powell's Books, Inc.
Pratt and Larson
Precision Castparts Corporation
Preston, Gates & Ellis
Ellen Bachman
Matt Goldberg
Matt Lysne
Joylynn Nair
Margaret Niles
Charles Purcell
Tamara Watts
Primescape Solutions, Inc.
The Prudential Foundation
Puget Sound Gastroenterology
Purdy Corporation
Putumayo World Music
Qualcomm Incorporated
Quellos Group
Quilceda Creek Vintners, Inc.
Railcar Management, LLC
Rainier Welding, Inc.

Ralph & Adolph Jacobs Foundation
Rathbones
Ratray Kimura Foundation
Ray's Boathouse, Inc.
Raymond James Financial, Inc.
The Real Estate Board of New York
Foundation
The Record
REI
Related Partners, Inc.
Reliable Hardware & Equipment, Inc.
The Renaissance Foundation
Renella
Renschler Foundation
Restaurants Unlimited, Inc.
Reuters Foundation
Revolver USA
The Richard Salomon Family
Foundation
Ripe, LLC
Robert and Catherine Miller
Charitable Foundation
The Robert and Nani Warren
Foundation
Robert Bailey Incorporated
Robert W. Chandler Fund of the
Oregon Community Foundation
The Robertson-Ness Trust
The Robidoux Foundation
Rogue Valley Door
Ron Rothert Insurance Services
Rosen Family Foundation
Rosenblatt Securities, Inc.
Rosengarten-Horowitz Fund
Rossmore Properties
The Rotary Foundation Donor
Advised Fund
Roy E. Crummer Foundation
Royal Mail
Rulespace, Inc.
The Russell Trust
Safeco Corporation
Saint Mary's Health Network
Salon.com
Salon Syndicate Ltd
San Juan Navigation, LLC
Sanctuary CRC
Sandy Blvd Mobile Villa, Inc.
The Schley Family Millennium
Foundation
Schnitzer Steel Industries, Inc.
Schwabe, Williamson & Wyatt, P.C.
The Scotsman
Scottish Council for Development
and Industry

“A central tenet of Mercy Corps is embodied in [CEO Neal] Keny-Guyer's recognition that 'those most affected by disaster are the best agents of their own recovery. . . . A global citizen is someone aware of America's unique role and responsibility in the world.' In this, he echoes the social philosophers who remind us we make moral judgments based on our sense of community.”

Lance Dickie
The Seattle Times

Scottish Courage Ltd
 Scottish Executive
 Scottish & Newcastle plc
 Sea Port Products Corp.
 Seattle Aero, LLC
 Seattle-Northwest Securities Corporation
 The Seattle Foundation
 Seattle Mariners
 Sensortech Services, LLC.
 Sequoia Foundation
 Services Group of America
 Seyfarth Shaw Attorneys
 SG Foundation
 Shamiana Restaurant
 Sharegift
 Shulman Media, LLC
 Sierra Nevada Brewing Co., Inc.
 Signet Group plc
 Silpada Designs, Inc.
 Simon Golub & Sons, Inc.
 Sincerely Henry Foundation
 Sino Golf (Hong Kong)
 The Siragusa Foundation
 Smith Barney Charitable Trust, Inc.
 So-Hum Foundation
 SolutionsIQ
 Sony Computer Entertainment America, Inc.
 The Sosland Foundation
 South Asia Earthquake Relief Fund
 Spenwhit Company
 SRC Software
 St Catherines Trust
 Stainman Family Foundation, Inc.
 Standard Insurance Company
 The Stanley Foundation
 Starbucks Coffee
 Staritch Foundation, Inc.
 Statewide, Inc.
 STATOIL
 Stewart Milne Group
 Stokes Lawrence PS
 Stormwater Management, Inc.
 Summerhall
 Sundance Family Foundation
 Superfeet Worldwide, LLP
 SwiftView, Inc.
 Sybase, Inc.
 Symbol Technologies, Inc.
 T.C. Young
 T.J. Treasure
 Taipei Representative Office in the UK
 Taiwan International Cooperation

and Development Fund
 The Tam O'Shanter Trust
 Tayburn
 Taylor Investment Associates
 Tazo Tea Company
 Tea Importers, Inc.
 Tektronix
 Temcov Foundation
 The Tennant Southpark Charitable Trust
 Thelen Reid & Priest, LLP
 Thornwood Furniture Manufacturing, Inc.
 The Tibden Trust
 Tides Foundation
 Tidewater Barge Lines, Inc.
 The Timberland Company
 The Timbry Trust
 TOSA Foundation
 Towne Foundation
 Transformation Trust, Inc.
 Trespass
 Trombetta Foundation
 Tullis Russell
 Turcan ConneTulloch Family
 Turntables on the Hudson, LLC
 Unilever PLC
 United Jewish Foundation Philanthropic Fund
 Uppergem Ltd
 Upright Citizens Brigade Theatre
 US Bancorp
 USA Shade & Fabric Structures, Inc.
 Vanguard Charitable Endowment Program
 The Vantage Plaza Hotel
 Varitz Foundation
 The Venetian Company, LLC
 Verifone, Inc.
 Verizon Foundation
 Vernier Software & Technology
 Vesta Corporation
 VH1
 Virginia G. Eschelmann Trust
 Virginia Wellington Cabot Foundation
 Virtual Technology Corporation
 The W.M. Mann Foundation
 W. O'Neil Foundation, Inc
 Waggener Edstrom
 Wal-Mart/Sam's Club Foundation
 Walsh Construction
 The Warrington Foundation
 Washington Mutual
 Wasatch Advisors

Washington Mutual Bank
 The Washington Post Company
 Wasserman Foundation
 The Watchdog and Sonata Charitable Trusts
 Waterford Foundation
 The Weatherall Foundation
 Web Trends Products
 Weeden & Co. LLC
 Wells Fargo
 The Wessinger Foundation
 Wheeler Family Foundation
 WhiteTie, Inc.
 Whole Foods Market, Inc.
 Whyte & Mackay
 Wieden + Kennedy
 The William and Flora Hewlett Foundation
 William Henry Knives, Inc.
 William James Foundation
 The William L. Price Charitable Foundation
 Windermere Foundation
 Winky Foundation
 Wolf, Block, Schorr and Solis-Cohen, LLP
 World Conference Holding Co., Inc.
 WRG Design, Inc.
 Wright Runstad Associates
 Wyss Foundation
 Ziba Design
 The Zoline Foundation

Faith Communities
 Angel Ministries
 Barclay Church
 Buddhist Churches of America
 Canongate Church
 Church of the Immaculate Conception
 Church of St Charles Borromeo
 Community of the Good Shepherd (Cincinnati, OH)
 Congregation Beth Israel
 Dungeness Community Church
 Friendship-West Baptist Church
 Giffnock South Parish Church
 The Haven Fellowship
 Higher Ground Ministries
 Kelso Old and Sprouston Parish Church
 Kilmacollm Old Kirk
 Korean Peace Presbyterian Church of Seattle
 Lake Grove Presbyterian Church
 Limefield United Free Church

Linton, Morebattle, Hownam & Yetholm Parish Church
 Loving Grace Ministries
 Mary, Queen of Peace Parish (Sammamish, WA)
 Morning Star Community Church
 Overlake Park Presbyterian Church
 Parish Church of St. Mark
 Parish of Kelso North and Ednam
 Poor Clare Monastery
 RAFB Chapel Tithes & Offering Fund
 Resurrection Parish
 The River Church Community
 Seattle Taiwanese Christian Church
 Self Realization Fellowship Church (Los Angeles, CA)
 Sisters of the Holy Names (Marylhurst, OR)
 Sisters of St Joseph
 Skyway Church of God (Seattle, WA)
 South Tawton Church Council
 St Andrew's Church
 St Barnabas Episcopal Church
 St John's Cathedral
 St John's Presbyterian Church (Devon, PA)
 St Luke Lutheran Church (Portland, OR)
 St Margaret's Parish Church
 St Mary's Catholic Church
 St Mary's Church
 St Peter's Church
 St Phillips Church
 Trinity Episcopal Cathedral (Portland, OR)
 Tuttle Chapel United Methodist Church
 University Presbyterian Church
 Vine Church
 Washington Cathedral

MERCY CORPS — AN EXEMPLARY STEWARDSHIP RECORD

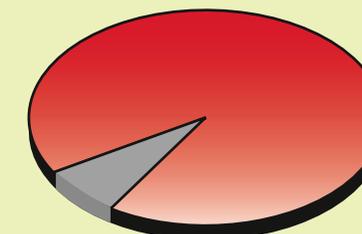
The resources of Mercy Corps' global operations totaled nearly \$185 million — a record — in fiscal year 2005. Material aid, government grants, and private fundraising enabled us to provide significant relief and development assistance. Some 89 percent of our resources were directed to programs. And every dollar helped to generate \$7.26 in additional resources. Ensuring that these resources are wisely spent is an integral part of our core values

Global Financial Summary

Support, Revenue and Expenditures of Mercy Corps and Worldwide Partners

	FY 2005	FY 2004
Support & Revenue		
<i>Proyecto Aldea Global</i>	\$ 2,149,724	\$ 1,455,622
<i>Mercy Corps Scotland</i>	14,052,950	13,250,600
<i>Mercy Corps US</i>	116,288,446	107,536,651
Subtotal: Cash Revenue	\$ 132,491,120	\$ 122,242,873
Material Aid (In Kind)	52,187,890	33,472,187
TOTAL SUPPORT AND REVENUE	\$ 184,679,010	\$ 155,715,060
Expenditures		
Program:		
<i>Proyecto Aldea Global</i>	\$ 1,719,023	\$ 1,327,926
<i>Mercy Corps Scotland</i>	11,965,978	12,074,690
<i>Mercy Corps US</i>	95,325,071	95,730,846
Subtotal: Cash Expenditures	\$ 109,010,072	\$ 109,133,462
Material Aid (In Kind)	52,187,890	33,472,187
Total Program	\$ 161,197,962	\$ 142,605,649
Support Services:		
General & Administration	\$ 12,300,542	\$ 8,954,644
Resource Development	8,883,230	4,126,992
Total Support Services	\$ 21,183,772	\$ 13,081,636
TOTAL EXPENDITURES	\$ 182,381,734	\$ 155,687,285
NET	\$ 2,297,276	\$ 27,775

How Our Resources Were Spent in Fiscal Year 2005



■ = Total Global Programs: 89%
 ■ = Administrative Support: 11%

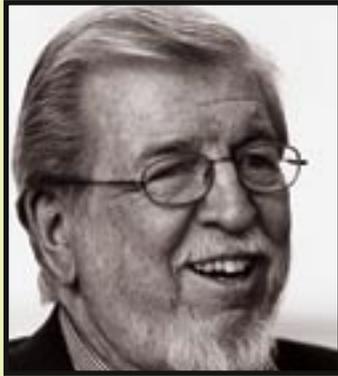
Over the past five years, more than 90% of our aggregate resources were directed to programs.

Audited Financial Summary

Condensed Summary of Support, Revenue and Expenditures for Mercy Corps Global Operations

	FY 2005	FY 2004
Support & Revenue		
Government and Organizational Support:		
Government Grants	\$ 77,125,488	\$ 86,832,551
International Organization Grants	3,273,954	7,793,232
Material Aid (Government Commodities)	21,682,209	11,420,173
Subtotal: Government & Organizational Support	\$ 102,081,651	\$ 106,045,956
Private Support:		
Contributions	22,189,581	6,922,117
Grants	10,501,085	4,007,137
Gifts in Kind	30,505,681	22,052,014
Other Revenue	3,198,338	1,981,614
Subtotal: Private Support	\$ 66,394,685	\$ 34,962,882
TOTAL SUPPORT AND REVENUE	\$ 168,476,336	\$ 141,008,838
Expenditures		
Program		
Project Expenditures	\$ 95,325,071	\$ 95,730,846
Material Aid	52,187,890	33,472,187
Subtotal: Program	\$ 147,512,961	\$ 129,203,033
Support Services		
General & Administration	\$ 11,093,797	\$ 8,146,587
Resource Development	7,250,100	3,718,933
Subtotal: Support Services	\$ 18,343,897	\$ 11,865,520
TOTAL EXPENDITURES	\$ 165,856,858	\$ 141,068,553
NET	\$ 2,619,478	(\$ 59,715)
Balance Sheet		
Assets	FY 2005	FY 2004
Cash	\$ 47,494,057	\$ 21,618,762
Receivables	23,462,818	18,841,541
Inventories	12,059,877	7,929,202
Property and Equipment (net)	2,784,912	2,620,661
Other	2,122,538	836,138
Total Assets	\$ 87,924,202	\$ 51,846,304
Liabilities		
Payables & Accrued Liabilities	\$ 26,774,282	\$ 17,954,808
Deferred Revenue	30,721,052	23,387,078
Total Liabilities	\$ 57,495,334	\$ 41,341,886
Net Assets		
Unrestricted	\$ 9,942,063	\$ 7,322,585
Temporarily Restricted	20,486,805	3,181,833
Total Net Assets	\$ 30,428,868	\$ 10,504,418
TOTAL LIABILITIES AND NET ASSETS	\$ 87,924,202	\$ 51,846,304

IN MEMORIAM



Ellsworth Culver, one of Mercy Corps' Founders, was a man rich in determination and courage. He dedicated his life to bringing understanding and hope to people around the world. It is with a sense of profound loss that we acknowledge his passing, in August 2005.

Ells was a man of family and faith. From his early years as a child in China, to his later life as a citizen diplomat, Ells was a rare and special soul. He was a true statesman, gifted with a talent for bridging cultures and bringing people together to work toward a common goal.

Opening hearts on a global scale was Ells' life's work. He traveled to the poorest and most volatile parts of the world to deliver aid and optimism. His boundless energy created hope wherever he went. And Ells made sure this ethos became part of the founding philosophy of Mercy Corps.

With Founder Dan O'Neill, Ells worked tirelessly to build Mercy Corps into an internationally respected humanitarian organization. Ells had the vision to see opportunities where others saw intractable problems — he was instrumental in expanding Mercy Corps programs to parts of Africa, Asia, and the Balkans. For the past ten years, Ells worked tirelessly to build bridges of understanding with North Korea by facilitating food aid, agricultural resources, and opportunities for dialogue.

Ells touched the lives of countless people. His dream of a more just and peaceful world will live on at Mercy Corps. In this spirit, and in loving memory of Ells Culver, we invite you to join us.

With Thanks and Appreciation

Mercy Corps' 2005 Annual Report was made possible in part by a generous contribution from Ron and Mindy Eisen, and Investment Management Consultants (IMC). IMC, based in Portland, Oregon, is a leading provider of financial strategies to individuals, families, companies, retirement plans, and not-for-profit organizations.

Board Members

Mercy Corps Board of Directors

Senator Mark O. Hatfield, *Honorary Chair*
Robert D. Newell, *Chair*
Daniel W. O'Neill, *Founder*
Neal L. Keny-Guyer, *Chief Executive Officer*
Brigadier Allan Alstead
Dr. Jay A. Barber, Jr.
Phyllis Dobyns
Elizabeth Goebel
Mark Gordon
Allen Grossman
Dusty Kidd
Mike Maerz
Linda A. Mason
Philippe Villers

Mercy Corps Scotland Board of Trustees

Brigadier Allan Alstead, *Chair*
John Musson, *Vice Chair*
George Menzies, *Company Secretary*
Neal L. Keny-Guyer, *Chief Executive Officer*
Nancy Lindborg, *President*
Lady Djemila Cope
Very Rev. James Harkness
Ann McKechnin, MP
Steven Mitchell
Hon. Simon Scott
Alan Wilson

Mercy Corps Board of Ambassadors

Sir Norman Arthur
Dr. Hanan Ashrawi
William Baldwin
Martin Bell
Malcolm Butler
Diana Dajani
Sho Dozono
Loen Dozono
William Early
Rev. Joseph T. Eldridge
Jack Huang
Amb. Swanee Hunt
Bianca Jagger
Walter Russell Mead
Sir William Purves
Lord Robertson of Port Ellen
Laurence A. Shadok
Baroness Smith of Gilmorehill
Victoria Stack
Nohad A. Toulan
Henry P. Vigil
Wm. Harvey Wise

East Asia – US Advisory Committee

Sho Dozono
Loen Dozono
Jim Rue

Leadership Team

Neal L. Keny-Guyer, *Chief Executive Officer*
Nancy Lindborg, *President*
Daniel W. O'Neill, *Founder*
Steve Mitchell, *Chief Financial Officer*
Matthew De Galan, *Chief Development Officer*
Peter Blomquist, *Vice President, Constituency Development*
Paul Dudley Hart, *Director at Large*
Mignon Mazique, *Executive Counselor*
Mervyn Lee, *Executive Director, Mercy Corps Scotland*
Diana Tsui, *Managing Director, Mercy Corps, Hong Kong*

Program Leadership

Jim White, *Senior Director of Program Operations*
Bill Farrell, *Senior Director of Program Development and Technical Support*
George Devendorf, *Director of Public Affairs*
Diane Johnson, *Director of Program Operations*
Myriam Khoury, *Director of New Initiatives*
Randy Martin, *Director of Global Emergency Operations*
David Holdridge, *Regional Director, Middle East*
Matt Lovick, *Regional Director, Sudan and Somalia*
Steve Zimmerman, *Regional Director, East Asia*

Afghanistan, Fred Gregory
Azerbaijan, Kamran Abdullayev
Bosnia, Marko Nisandzic
China, Steve Zimmerman
China/Yanbian-North Korea, Myung Lee
Eritrea, Cathy Rothenberger
Ethiopia, Tom Hensleigh
Georgia, Ian Schneider
Guatemala, Borys Chinchilla
Honduras, Chet Thomas
India, Leslie Jones
Indonesia, Craig Redmond
Iraq, Paul Butler
Jordan, Marta Colburn
Kosovo, Kristin Griffith
Kyrgyzstan, Catherine Brown
Lebanon, Andrew Dwonch
Liberia, Tom Ewert
Mongolia, Sean Granville-Ross
Niger, Christy Collins
Pakistan, Faiza Janmohamed
Serbia, Craig Hempfling
Somalia, Zoe Daniels
Sri Lanka, Josh DeWald
Sudan, Matt Lovick
Tajikistan, Gary Burniske
United States/Pacific Northwest, John Haines
United States/Gulf Coast, Denise Barrett
Uzbekistan, Mark Goldenbaum
West Bank/Gaza, Jihane Nami
Zimbabwe, Rob Maroni

United States Headquarters

3015 SW First Avenue
Portland, OR 97201
Phone: 800-292-3355
503-796-6800
Fax: 503-796-6844
Email: info@mercycorps.org
Website: mercycorps.org

European Headquarters

17 Claremont Crescent
Edinburgh EH7 4HX
Scotland, UK
Phone: 44-131-558-8244
Fax: 44-131-558-8288
Email: info@mercycorps.org.uk
Website: mercycorps.org.uk

Washington, DC, USA

1730 Rhode Island Avenue NW
Suite #809
Washington, DC 20036
Phone: 202-463-7383
Fax: 202-463-7322

Hong Kong

Unit A & B, 6/F World Trust Tower
50 Stanley Street, Central
Hong Kong SAR
Phone: 852-2822-9222
Fax: 852-2822-9233

Seattle, Washington, USA

146 North Canal Street
Suite #350
Seattle, WA 98103
Phone: 206-547-5212
Fax: 206-547-9928

Cambridge, Massachusetts, USA

9 Waterhouse Street
Cambridge, MA 02138
Phone: 617-354-5444
Fax: 617-354-8467

British Columbia, Canada

233 Haynes Street, Suite 102
Penticton, V2A 5S1
British Columbia, Canada
Phone: 250-493-7123
Fax: 250-493-7125

Brussels, Belgium

Avenue Louise 50
Third Floor
1050 Brussels, Belgium

New York City, USA

295 East 42nd Street, Suite 1830
New York, NY 10017
Phone: 212-297-5787
Fax: 212-867-5554

Credits

Managing Editor

Lisa Kenn

Writer

Bob Kellett

Mercy Corps Headquarters Contributors

Jordan Anderson
Jeremy Barnicle
Eric Block
Roger Burks
Matthew De Galan
Jennifer Dillan
David Evans
Mary Keegan
Susan Laarman
Angela Murray
Dan Sadowsky
Erin Thomas
Krista Valentine
Program Officers and HQ staff

Mercy Corps Field Staff Contributors

Shirine Bakhat
Cassandra Nelson
The Mercy Corps Serbia team, for photo hunting above and beyond the call of duty.

Design

Barnebey & Owen, Inc.

Photography Credits

front cover: Cate Gillon, Indonesia
page 1: ©Goran Tomasevic/Corbis, Iraq
page 2: Steve Harmon, SJ Harmon
page 5: ©Steve Curry/Magnum Photos, Niger
page 6: ©Chris Steele-Perkins/Magnum Photos, Pakistan
page 8: ©Erich Schlegel/Corbis, United States
page 10: ©Arko Datta/Corbis, Sri Lanka
page 12: ©Thomas Dworzak/Magnum Photos, United States
page 14-15: Cassandra Nelson/Mercy Corps, Pakistan
page 18: ©Kimimsa Mayama/Corbis, Pakistan
page 20-21: Shirine Bakhat/Mercy Corps, Indonesia
page 24: ©Howard Davies/Corbis, West Bank/Gaza
page 26-27: Cassandra Nelson/Mercy Corps, Afghanistan
page 32: ©Reuters/Corbis, Indonesia
page 35: Shirine Bakhat/Mercy Corps, Indonesia
page 36: Colin Spurway/Mercy Corps, India
page 37: Amy Ellingson/Mercy Corps, Sri Lanka
page 38: Michaela Ledesma/Mercy Corps, Eritrea
page 39: Cassandra Nelson/Mercy Corps, Pakistan
page 40: Shirine Bakhat/Mercy Corps, Indonesia
page 41: Henry McInnis/Sunday Mail, Sudan
page 42: Cassandra Nelson/Mercy Corps, Pakistan
back cover: ©55769784/Scott Olson/Getty Images, United States



Be the change